

In Memoriam: PRESIDENT ROBERT E.R. HUNTLEY '50, '57L, 1929–2015







## **Remembering W&L Friends: Kathleen Painter**

Thank you for the outstanding fall 2015 edition. I especially enjoyed the amazing cover photograph of the Colonnade and the articles on President Lee's 150th anniversary.

Tucked away at the end of the "Milestones" section was a mention of the passing of Kathleen Little Painter, "who retired in 1986 after 24 years as switchboard operator." I arrived in Lexington in fall 1996 as a 1L student. I grew up in a very close-knit family in rural South Georgia, and moving three states and a 12-hour drive away from home was a bit overwhelming. Attending W&L was the opportunity of a lifetime, but it was not easy that first semester! I was fortunate enough to learn that Kathleen had an opening for a law student to rent the basement apartment in her classic old Lexington home, located on South Main Street across from the cemetery. Over the next three years, Kathleen became like family to me, as she had to many law students who came before and after. She extended many kindnesses, from inviting me up to share home-cooked meals with her family to simply sharing a talk or a laugh as she worked in her garden out back. I believe that Kathleen began renting to W&L students in about 1949, and this continued until she was in her 90s. She was a Rockbridge County native, and I can still hear her old-time Virginia dialect. She loved Lexington and W&L, most of all the students. It is the people like Kathleen who help to make Lexington and W&L such special places, and I thought the W&L community might enjoy hearing a little more about this special lady.

> G. Robert Ryan Jr. '99L Hahira, Georgia

## **Remembering W&L Friends:** William Jenks and Frederick Mindel

In this year of my 50th class reunion, I read the obituaries first in the exceptional fall issue of the alumni magazine. Familiar losses this time were Professor William Jenks and a man who was our class president, Frederick Mindel. When I returned to school after a two-year absence, I was unsure what my major should be. That summer I found Dr. Leyburn tending the rose garden behind his campus home. He frowned at my plan for a heavy emphasis on English or philosophy and said I should consider European history and meet with Dr. Jenks. The history professor said he knew my father when they were students here in the 1930s. "I

(continued on opposite page)

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WASHINGTON AND LEE UNIVERSITY

Lexington, Virginia

was a freshman, and he edited the Southern Collegian magazine, and he wouldn't let me on the staff," he told me. We ended up as friends, and I got to work with him as a Robert E. Lee Research Scholar in history. He wrote recommendations for both graduate school (Princeton Seminary) and the Air Force (Vietnam — maybe I should have consulted Dr. Leyburn again). Jenks superbly taught about Russia, Islam, the Renaissance and the Reformation, and described Florence as though it was just down the street.

As a senior, Fred Mindel wrote one of the best articles that year in the Ring-tum Phi (even better than my weekly wisdom), chastising our class for our lack of passion and involvement in the issues of the day, particularly the civil rights movement of these 1960s. Dr. Jenks taught me to think, and Dr. Mindel taught me to act. What an honor to have known them both.

Bruce W. Rider '66 Grapevine, Texas

## Remembering W&L Friends: Jim Whitehead

I was fortunate to have been a work study student at the Reeves Center. The experience was a highlight during my years at W&L, and it contributed positively to who I am today. For four years, I learned about export porcelain and the beautiful paintings of Louise Herreshoff. Jim Whitehead often remarked, correctly, that I barely knew the difference between a cup and saucer when I started. I also met so many fascinating people while working there as a student, but none as memorable and

important as Mr. Whitehead. His passion and love for W&L, history and art was inspiring. He taught by example the importance of being learned, hospitable and courteous. His legacy, deservedly, will live on through the Reeves Center and the Watson Pavilion. It will also live on through the many students who interacted with him. He was a great man who made so many important contributions to W&L and his students. W&L is a better place because of Mr. Whitehead.

Chris Cerone '90 Darnestown, Maryland

## **President Lee**

I enjoyed "A Summons From The Shenandoah" (Fall 2015). Lee is the sine qua non of W&L. One quote in the article caught my eye. When addressing a student who was complaining about time lost serving in the Confederate army, President Lee responded, "However long you live and whatever you accomplish, you will find that the time you spent in the Confederate army was the most profitably spent portion of your life." Wow. Anyone making this statement today would be criticized and even ridiculed by those who believe in the concept of political correctness. The fact is, we are all a product of history and will be wiser for recognizing our heritage, learning from it, and being better people for doing so. Regardless of one's viewpoint of the Confederacy and the Civil War, but for Robert E. Lee we would all have a different alma mater.

> Christopher Harris '74 Brentwood, Tennessee

### **Mock Convention**

The only conclusion one can come to from the Mock Con prediction (of Donald Trump as the Republican candidate for president; see pp. 4–7) is that W&L's determining factors need to be reevaluated and revamped. Today's polling results change every day. Gallup and Quinnipiac methods are not nearly as reliable as they once were, considering today's virtual world and overload of constant news. I expect W&L to set the national example that's always been set with Mock Con and update the highly respected Mock Con prediction structure, beyond the polls! I was a journalism student, so of course we were involved, but what about the math majors and/or psychology majors? I am willing to bet that they can work on a Mock Con polling structure that will bring the predictability aspect forward into today, before Mock Con becomes irrelevant. Trump will not get the nomination, and today (Feb. 18) has fallen behind Cruz (for whom I have been invited to be a delegate from Richmond County, Georgia). I think he'll blame everybody but himself and get out of the race before the nomination process. How will this Trump prediction look then?

> Laura Perry '97 Augusta, Georgia

Editor's Note: As we went to press, we learned of the passing of Fran Peppers (Williams School art curator, wife of Dean Larry Peppers) and of Thomas R. Shepherd '52 (trustee emeritus, founder of W&L's Shepherd Poverty Program). Their obituaries will appear in the next issue.



## By Mail:

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# A New View of Mock Con

ver Mock Con's 108-year history, the university has covered it with words and photos that appeared in this magazine. Within the past decade, our coverage spilled over onto our website. And this year, for the first time, we brought every aspect of social media to bear on the quadrennial event, produced by a student team of creative, social-media-savvy story-tellers: wluLex.

The W&L Office of Communications and Public Affairs created wluLex in 2012. Its

mission statement: "wluLex is the student-led social media hub of creativity, information and interaction for the W&L community in Lexington." wluLex strives to share the student experience in the most genuine, timely and student-focused way possible. Team members face a rigorous interview. They share all parts of student life (academics, the arts, campus recreation, community engagement, student organizations and varsity sports) across various social media platforms (Instagram, Facebook, Twitter,

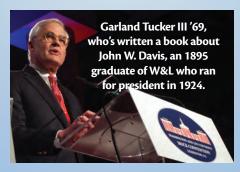
Snapchat, Pinterest, Tumblr and Spotify).

In addition, wluLex members get real-world experience in communications, marketing and public relations. The team works closely with Jamie Goodin '10, W&L's digital content and social media strategist, on campaigns, metrics, strategies and content creation.

And so we present here an olio of Mock Con impressions, by University Photographers Patrick Hinely '73 and Kevin Remington and by this talented student team.



**Trustee Fred Cooper '64** 







U.S. Rep. Bob Goodlatte '77L





Former Vice President Dick Cheney (r.) backstage with Professor Bill Connolly, longtime adviser to Mock Con. This year's edition was Connolly's last.



Follow wluLex on these platforms: Instagram (username: @wluLex) Facebook (facebook.com/wlulex) Twitter (username @wluLex) Pinterest (pinterest.com/wlulex) Tumblr (wlulex.tumblr.com) Spotify (username: wlulex) Snapchat (username: wlulex)











Mock Con opened with a Mudd Center for Ethics Debate on "The Ethics of Citizenship," with (l. to r.): Peter Wehner (of the Ethics and Policy Center), Angie Smith (director of the Mudd Center) and William Galston (Zilkha Chair in Governance Studies at the Brookings Institution).







### **MOCK CON SPEAKERS**

KRISTEN SOLIS ANDERSON, Co-Founder and Partner, Echelon Insights; MATT BEVIN '89, Kentucky Governor; DICK CHENEY, Former U.S. Vice President; ANN COULTER, Political Commentator; BOB EHRLICH, Former Governor of Maryland; ED GILLESPIE, Former Chair, Republican National Committee; NEWT GINGRICH, Former U.S. Speaker of the House; BOB GOODLATTE '77L, U.S. Representative (R-Va.); RICH LOWRY, Editor, National Review; STEVE MOORE, Distinguished Visiting Fellow, Heritage Foundation; GROVER NORQUIST, Founder and President, Americans for Tax Reform; LILA ROSE, President, Live Action; GARLAND S. TUCKER III '69, Author





After years of research conducted by 56 students who served as state and territory chairs, five regional chairs and two national analysts, Mock Con predicted that Donald J. Trump will win the 2016 Republican Presidential nomination.

Trump accepted the nomination via telephone. "I've been hearing about (Mock Convention) for many years, and I know your track record is extraordinary, better than anyone else's," he said. "This is such a great honor."





Cheney also said, "I've been in politics long enough to know this: If you want to see where a presidential election is headed, the place to be is the Washington and Lee Mock Convention."







The soundtrack of Mock Con: Balloons popping in their nest near the ceiling.



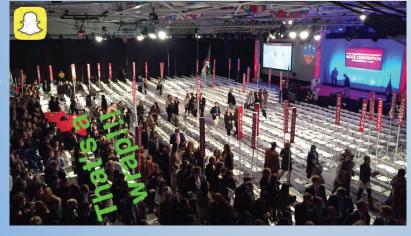
For more Mock Con
photos and news, see:
http://www.mockconvention.com/
And explore the Scene on Campus
Archives at:
http://www.wlu.edu/





## THE FINAL TALLY OF DELEGATIONS VOTES:

Donald Trump: 1320
Ted Cruz: 652
Marco Rubio: 399
Jeb Bush: 72
John Kasich: 19
Rand Paul: 3
Ben Carson: 5
Carly Fiorina: 1
Mike Huckabee: 1







The editors thank Jamie Goodin '10, W&L's digital content and social media strategist, for his invaluable contributions to this article. Follow him and W&L on Twitter: @goodinhere, @wluNews, @wluLex, @wluwebcomm

## Students Raise Funds to Help Area Families during Blizzard

hen the winter's biggest storm bore down on Virginia in January, Alan Carrillo '18L wasn't concerned with whether he had enough milk and bread on hand. His thoughts were focused on the area's needy and how he and his fellow students could help.

On the Thursday before the storm, Carrillo, a first-year law student from Bedford, Texas, contacted the Rockbridge Area Relief Association (RARA) to see what kind of help the organization might need. Staff there reported that their immediate need was to cover the hotel lodging costs for three homeless families who had contacted the organization for assistance.

Carrillo quickly set up a fundraising site at gofundme.com and asked his fellow students for help. In a matter of five hours, the site brought in over \$1,000, which covered the costs for a week's stay in a motel for the three families.



"I was absolutely amazed, not merely by the generosity of my fellow students, their friends and members of the local community, but also by the timeliness of their response," said Carrillo. "They saw a need and an opportunity to help, and with no hesitation, they gave. In just five hours, we were able to serve our community in a simple, but intentional and tangible way."

The fundraising site, available at https://www.gofundme.com/ rockbridgerelief, is still operational. So far, 63 people have donated over \$1,200 to help RARA. The organization serves the Rockbridge area primarily as a food pantry, and Carrillo, who serves as the 1L representative to the Executive Committee, is urging the W&L community to continue to support RARA's efforts.

"I'm so honored to be part of a W&L community that is full of kind, generous and responsive people that care enough to act and support organizations like RARA, who are on the front lines investing in our neighbors' lives and wellbeing," said Carrillo.

Kitty Brown, executive director of RARA, said she was most impressed by the caring shown by the students.

"Our staff and volunteers feel honored to have these young people partner with us," she said.

Washington and Lee School of Law students Max Gottlieb '17L, lenna Lorence '17L and Bo Mahr '17L won the sixth annual National Energy and Sustainable Development Moot Court Competition, hosted by West Virginia University College of Law.

During the competition, students tackled a legal problem that involved an environmental group's appeal of a federally approved interstate natural gas

pipeline. Allegations included violations of the National Environmental Policy Act and Endangered Species Act.

The final round of the competition was judged by Judge Stephanie D. Thacker, U.S. Court of Appeals for the Fourth Circuit; Judge Irene M. Keeley, U.S. District Court for the Northern District of West Virginia; Senior Judge Frederick P. Stamp Jr., U.S. District Court for the Northern District of West Virginia; Senior Judge David A. Faber, U.S. District Court for the Southern District



L. to r.: Max Gottlieb '17L, Jenna Lorence '17L and Bo Mahr '17L?

of West Virginia; and Judge Frank W. Volk, U.S. Bankruptcy Court, Southern District of West Virginia.

The W&L students faced off against teams from 23 law schools, including Appalachian School of Law, Catholic University, University of Colorado, Duquesne University, George Washington University, Louisiana State University, University of Maryland, University of North Carolina, University

of North Dakota, Pace University, Pennsylvania State University, University of Pittsburgh, University of Utah, College of William and Mary, and University of Wyo-

The National Energy and Sustainability Moot Court Competition, the first of its kind in the nation, was established in 2011 by WVU's Center for Energy and Sustainable Development. It is run by the Moot Court Board at WVU.

## NOTEWORTHY

Jessica L. Willett '95 has been named executive director of communications and public affairs at Washington and Lee. An honors graduate, she majored in English and was elected to Phi Beta Kappa. She joined W&L in 2002 as a web writer and editor and has served as assistant director of communications and public affairs since 2012.

Marisa Charley, coordinator of student service leadership and research with the Shepherd Poverty Program, was recognized as a second-year National Bonner Fellow for the Corella and Bertram F. Bonner Foundation.

**The Campus Kitchen** at Washington and Lee University (CKWL) hosted its fourth annual Souper Bowl on Sunday, Jan. 31, raising over \$7,300 from about 500 attendees to support its Backpack Program, a hungerfighting project that began in 2009 as a partnership between CKWL and local schools.

**Emma Swabb '16** received the 2015 David G. Elmes Pathfinder Prize in Psychology, which recognizes a student who has shown extraordinary promise in psychological science or in the application of psychological science in the professions through outstanding scholarship in basic or applied psychology.

**Blaise Buma '15**, a mathematics graduate, was selected for the inaugural class of 111 Schwarzman Scholars, a one-year master's program at China's Tsinghua University inspired by the Rhodes Scholarships program at the University of Oxford.

Lenny Enkhbold '17, who leads pre-orientation Appalachian Adventure trips and organizes climbing, horseback riding, rafting, hiking and other campus Outing Club trips, was selected as one of 13 founding members of the Merrell College Ambassadors program from colleges around the country.

**Michael A. Anderson**, the Robert E. Sadler Professor of Economics, and Martin H. Davies, assistant professor of economics, received a United States International Trade Commission government research contract for work on the organization's India Trade Project.

Barton Myers, assistant professor of history, has won the Filson Historical Society's 2016 Ballard Breaux Visiting Research Fellowship. He'll use the fellowship to conduct research on guerrilla warfare during the American Civil War within the Filson Historical Society's collections.

The Garden Club of Virginia awarded its 2015 Elizabeth Cabell Dugdale Award for Meritorious Achievement in Conservation to Washington and Lee University.

The award recognized W&L's creation of its Office of Sustainability Initiatives and Education and "remarkable progress toward energy efficiency and conservation."

The university's projects have included installation of solar panels on the Law School and parking garage, a campus garden, a composting program, a sustainability development house, energy audits, a recycling program, a green office initiative, numerous campus activities that offer engagement with student groups, and a University Sustainability Committee.





Venture for America alum Mike Wilner '13 started his own company, Compass, a website-building service for small businesses.

## Young Alumni Venture into Start-Ups

BY RACHEL BEANLAND

exington, Virginia, is about as far from Silicon Valley as you can get, but that hasn't stopped Wash-**▼**ington and Lee students from pursuing careers at start-ups after graduation. In the past three years, six graduating seniors have been named Venture for America fellows, and together they're proving that W&L graduates don't have to go to Silicon Valley to launch the next big business idea.

Venture for America (VFA) was established in 2011 by entrepreneur Andrew Yang and accepted its first class of fellows in 2012. The program is modeled after Teach for America, a two-year fellowship program that places

the best and brightest college graduates in some of the United States' most troubled school districts.

Yang argues, quite effectively, that students need to consider careers that will allow them to build things and improve the world around them. Going to work for a start-up spurs job growth, which helps communities grow.

"When you work in a smaller organization, you get to learn everything," says Jeff Shay, W&L's Johnson Professor of Entrepreneurship and Leadership. "You're assigned responsibilities far beyond what your experience would earn you."

"More important than the capital VFA provides access to is the quality of the people. There's such incredible talent. At W&L, I loved being around smart, creative, motivated people. I didn't want to lose that just because I wasn't going to graduate school." — Stewart Cory '15

Venture for America works in 15 "emerging" cities - places with vibrant start-up communities and a demonstrated need for both an economic boost and access to talent. Fellows are likely to find themselves living and working in cities like Detroit, Cincinnati or New Orleans after graduation.

"There's so much that these smaller, middle-tier cities have to offer," says Dillon Myers '14, who is a VFA fellow with TicketFire, a Columbus-based ticket reseller. He calls the start-up scene "so much more collaborative. If you're in New York or San Francisco, you're another face in the crowd. In a city like Columbus or Detroit, you've got access to the top entrepreneurs in the community."

Students apply to Venture for America in the fall of their senior year. There's a written application, then a Skype interview and finally a series of in-person interviews in select cities across the U.S. In just four years, the program has tripled in size. VFA's 2015 class boasted 120 fellows, and three of them were Generals.

Mike Wilner '13 completed a summer internship in investment banking, but by the time he returned to Lexington to begin his senior year, he had ruled out a career in finance. He thought a lot about what he enjoyed most the entrepreneurship class he was taking and a web-based event subscription service he tinkered with in his free time. "I heard about Venture for America, and it was the answer to the big questions I'd been asking," says Wilner, "Namely, 'How do I start a career as an entrepreneur?' "

Being named a fellow is only half the battle. Students have to land a job at a start-up, though VFA does help them with the search. There's an online portal where VFA's partners can place job ads, and the non-profit hosts regional job fairs intended to pair VFA-approved start-ups with fellows.

Stewart Cory '15 attended VFA job fairs in Columbus and Detroit before accepting a job with a Detroit-based start-up, Are You a Human, about a week after graduation. Are You a Human is a software company that helps companies verify the integrity of their web traffic. "I didn't quite know what I was going to be doing," she says. "It's hard for a company that's growing quickly to be able to tell you what you'll do in three months. I liked that they were honest and said they couldn't tell me."

VFA requires start-ups to pay fellows a flat salary of \$38,000, which levels the playing field and ensures that new grads choose the right job, not the right starting pay. The real reward comes two years later, when they walk away with the experience, confidence and even capital to launch their own ventures.

"More important than the capital VFA provides access to is the quality of the people. There's such incredible talent," says Cory. "At W&L, I loved being around smart, creative, motivated people. I didn't want to lose that just because I wasn't going to graduate school."

Most fellows have secured employment by the time they begin VFA's training camp at Brown University in June. For five weeks, fellows work in teams to learn basic skills — everything from website design and accounting to marketing and fundraising — which will be put to good use when they start their full-time positions at the end of the summer.

"There's a misconception about start-ups. People think every single role is a technical role, and that's just not true," says Leandra Elberger, senior communications and development manager for VFA. "Liberal arts majors have a ton to offer. Start-ups are looking for people with grit and character and work ethic."

Wilner was the first W&L alumnus to complete VFA's two-year fellowship. Back at the non-profit's headquarters, the staff call him a "paragon fellow" because his outcome is exactly what Yang envisioned when he founded VFA. Not only did Wilner spend two years working for a start-up in Detroit, but he also secured funding from VFA's Innovation Fund to test a side project, and then received money from VFA's Seed Fund to launch his company — a website development platform called Compass. Last year, VFA launched an accelerator in Philadelphia, which provides VFA alumni with the opportunity to spend three months getting their business off the ground, and Compass was one of the first companies in the door. "We just hired a 2015 VFA fellow, so it's coming full circle now," says Wilner.

Last September, both Wilner and Myers sat on a "Young Guns" panel at W&L's Entrepreneurship Summit. The J. Lawrence Connolly Center for Entrepreneurship gets much of the credit for fostering an atmosphere on campus that encourages both students and alumni to take risks and engage in creative problem solving.

"There's a reason W&L has one of the highest acceptance rates in VFA," says Myers. "W&L turns out [graduates] who are well-suited for start-ups and working in a collaborative, high-pressure environment."

President Ken Ruscio '76 will have a new job next year: as the president of the Virginia Foundation for Independent Colleges (VFIC). He will be the seventh president in the history of the VFIC, which advances the distinctive values and strengths of its 15 smaller-enrollment, undergraduate, residential Virginia member colleges,



including W&L. The VFIC works to secure financial support from the private sector, increase visibility for the sector, facilitate innovative and collaborative initiatives between the colleges, and support initiatives that ensure that this personalized educational experience remains an affordable choice for tomorrow's citizen-leaders.

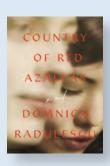
### **BY FACULTY**

## Joseph Martinez, associate professor of theater, dance and film studies, has released his first album of



folk songs, "Everybody Says Goodbye," recorded with the band Goshen Pass. James Leva '80 produced the album. Have a listen at www.cdbaby.com/cd/ goshenpass.

## Domnica Radulescu. the Edwin A. Morris Professor of Romance Languages, published her third novel, "Country of Red Azaleas" (Twelve), about

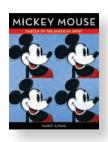


two women — one Serbian, one Bosnian —whose deep friendship spans decades and continents, war and peace, love and estrangement.

## **BY ALUMNI**

## Garry Apgar '67

wrote "Mickey Mouse: Emblem of the American Spirit" (Walt Disney Family Foundation Press), how Walt Disney's beloved



graphic alter ego, the most enduring pop icon ever created, was born, how it soon took on a life of its own, and — as an often politically charged symbol of America — became an instantly recognizable figure virtually everywhere.

## William T. Averv'91 recorded "Pennies and Dollars" for kids of all ages. He has performed at the Songwriters As-



sociation of Washington showcase at the Epicure Café in Fairfax, Virginia.

## James A. Barnes

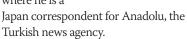
'78 is a co-author of "The Almanac of American Politics" (Columbia Books Inc.), which contains in-depth analysis and comprehensive profiles



of every congressional district, state, governor and member of Congress. Barnes is a senior writer for Ballotpedia.org and a CNN consultant. He was formerly the chief political correspondent for National Journal and founder of the National Journal Insiders Poll.

## **Todd Crowell**

**'66**, former senior writer for Asiaweek, compiled "Dictionary of the Asian Language" (Blacksmith Books). He lives in Tokyo, Japan, where he is a



## **Paul Daugherty**

'79 wrote "An Uncomplicated Life: A Father's Memoir of His Exceptional Daughter" (William Morrow), an exhilarating and funny love letter



to his daughter with Down syndrome, who has a vibrant and inspiring approach to life.

### **Bennett Easton**

'81's novel "The Contest" is about billionaire philanthropist Minerva Bennett. who turns the political world on its head when she launches the larg-

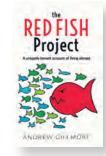


est competition in history — to solve the world's most intractable issues. See www.bennetteaston.com for more about the book.

## **Andrew Gill-**

more '10, who taught English in South Korea and lived in Thailand for a few months. writes about those experiences in "The Red Fish Project: A

Uniquely Honest



Account of Living Abroad" (Red Fish Project Publishing).

## Donovan D. Husat '68 wrote the latest in a series about the Western Reserve Academy, "Alienus Advenisti: Western Reserve Academy in The Flanagan Era. 1982-2008."



## James P. Laurie III '84

co-authored "Negotiation, Drafting Issues, and Strategies for Subcontractors," a chapter in "Construction



Subcontracting: A Comprehensive Practical and Legal Guide" (American Bar Association).

## The Rev. Canon J. Fletcher Lowe

'54 co-authored "Radical Sending: Go to Love and Serve" (Morehouse Publishing), which focuses on how the baptized become



go-ers, while providing practical and tested ways of affecting that calling.

### **Elliott Maynard**

'62 shares his master paradigm, Future-Science Technology, and sets forth the quantum-field science for the future in "Brave



New Mind: Living in a Future-Science World" (Arcos Cielos Publishers).

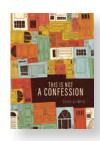
## **David Murray**

Jr. '83, '86L published "Diary of a Christian Foot Soldier: Hope on 37th Street" (Tate Publishing and Enterprises), which he de-



scribes as the story of a man whose life is upended by scandal, but who finds grace through God.

In "This Is Not a Confession" (Deep Vellum Publishing), **David Olimpio '96** explores the residual effects of sexual abuse. divorce and grief.



### leb Rosebrook

'57 celebrates the 50th anniversary of his first novel, "Saturday," with a reissue, and the publication of his new novel, "Forever More Is Only the Beginning."



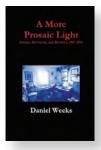
### **Harry Salzberg**

'70 reports that he has several original albums and songs available for download on Amazon. *com*, among them "Paths of Glory," "Vinyl Frontier" and "Mirror Image."



## Dan Weeks '80's

"A More Prosaic Light: Essays, Revisions, and Reviews, 1987-2015" (Coleridge Institute Press) contains his essays of social and political



commentary, literary criticism and reminiscences about the literary and cultural scene on the Jersey Shore.

## country talking about ethics. **Students Organize First Mudd Undergraduate Ethics Conference**

Seniors Teddy Corcoran and Stephanie

Foster get students from around the

apers had been peer-reviewed for the inaugural Mudd Journal of Ethics, and presenters had been chosen for the accompanying Mudd Undergraduate Ethics Conference. As the date approached for the two-day symposium, student editors could only hope their guests would get as much out of it as they had contributed.

They needn't have worried. By all accounts, the first annual conference was a great success and will be the first of many to come at W&L.

"Not only was it interesting academically and intellectually, but it was also a lot of fun," said Teddy Corcoran '16, editor in chief of the journal. "My concern was that the discussion wouldn't be good or that there'd be a lack of interest, but it was better than what I was hoping for in terms of the enthusiasm and response to papers."

During March 5 and 6, eight students from eight different colleges and universities across the country presented the papers they'd written for publication in the journal. Presenters included Shaun Soman '17 and Maura Carey, of the University of Virginia, but others traveled from as far away as Washington and California.

According to Angela Smith, director of the Mudd Center for Ethics, credit for the journal and the conference belongs entirely to students. Corcoran, who is vice president of the W&L chapter of Phi Sigma Tau, the philosophy honor society, said the initial idea was to create a publication for the Mudd Center. He said Daniel Wubah, senior advisor to the president, suggested pairing the annual journal with a conference featuring the selected papers.

Corcoran and Stephanie Foster '16, associate editor of the journal and president of Phi Sigma Tau, liked the idea of pairing the two, because while there are a number of philosophy conferences, the presentations do not always get published in a journal. The thought of an undergraduate-only conference also appealed to them as a great opportunity for younger students.

"We've just both always had a passion for ethics and thought it was something everyone should be cognizant of," said Foster.

Five assistant editors rounded out the editing team: William Brown '16, Austin Piatt '17, Spencer Payne '17, Zachary Taylor '17 and Parker Butler '18.

The next step is to publish The Mudd Journal of Ethics, due out in April or May, with all the papers eventually posted online.

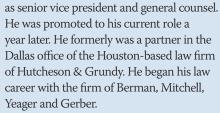
-Lindsey Nair

## Jim Baldwin '83 Elected to W&L Board of Trustees

im Baldwin '83, executive vice president and general counsel for Dr Pepper Snapple Group Inc. (DPS), Dallas, was elected to the Board of Trustees on Feb. 12.

Baldwin holds a B.A. in English (cum laude) and a J.D. from Southern Methodist University (1986).

At DPS, he oversees all legal issues and has played a key role in growth, major acquisitions and restructurings. Baldwin joined the company in 1997 as assistant general counsel. The following year, he was promoted to general counsel for Mott's Inc., in Stamford, Connecticut, where he oversaw all legal aspects of the business. In 2002, he relocated to Dallas to head up the legal department at Dr Pepper/Seven Up Inc.



Baldwin has served W&L in many capacities, including as class agent, member of his reunion committee, member of

the Dallas Alumni Chapter, interviewer for the Alumni Admissions Program, alumni career mentor and a member of the Williams School Board of Advisors. While a student, he belonged to Pi Kappa Alpha fraternity. He lives in Dallas with his wife, Susan, and their daughters, Marie '19 and Sarah.



Michael Eric Dyson, University Professor of Sociology at Georgetown University, presented the keynote address, "Reviving the Revolutionary King" as part of W&L's multi-day program, Celebrating the Life and Legacy of Dr. *Martin Luther King Jr., Jan.* 15–21.

## Shakespearean Scholar Addresses Phi Beta Kappa Convocation

The Phi Beta Kappa chapter at W&L inducted 53 new members into the academic honor society on March 13, and honored two sophomores for their superlative scholastic achievement. Attendees were treated to a keynote talk, "Commencing with Shakespeare," by **Ayanna Thompson** (right), a professor of English at the George Washington University and a trustee of the Shakespeare Association of America.

## **CLASS OF 2015 INITIATES:**

Betsy Buchanan Cribb Roger Thomas Day Jr. Sarah Elizabeth Hampton Colton Tyler Klein Katherine Clark Strickland

### **CLASS OF 2016 INITIATES:**

Laura Margaret Spencer Ackell Stephen Michael Ball Kennedy Antony Castillo Christina Cheadle Grace Victoria Duncan Lindsay Paige George Ryley Michelle Goldsworthy María José Herrera Quesada

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### **CLASS OF 2017 INITIATES:**

Mauricio Jose Bustamante Alice Lane Cannon Matthew Louis Carl Katie Clemmons Brooke Rose Donnelly Joshua Michael Duemler Elliot Emadian Melina Lauryn Knabe John Wilson Miller II Stephen Carrington Mitchell Jr. Christopher William Myers II Ashley Ooms



Zoe Helen Ottaviani Scott Valentine Philips Austin William Piatt Jacob Stuart Roberts Zachary Santangelo Kristin Angelle Sharman Elizabeth Stanton Padget Ayres Sutherland Zachary Joseph Taylor Jenny J. Wang Jamie Layne White

## J. BROWN GOEHRING **SOPHOMORE AWARD:**

Ram H. Raval '18 Mallory E. Stephenson '18

## Washington and Lee Traveller

## **Australia and New Zealand**

Feb. 1-20, 2016

ustralia and New Zealand should be on anyone's bucket list. The Great Barrier Reef off the northeastern coast of Australia is stunning, completely unspoiled in an indescribably blue ocean. Unique brilliantly colorful creatures, turtles the size of an oversized suitcase and the world's largest coral reef are just below us as we snorkel or view them through the glass windows of a semi-submersible boat.

Our next stop was the outback — Alice Springs. Who knew that in 1928 John Flynn launched the Royal Flying Doctors Service, which now brings medical care to people living in 4.5 million square miles of remotest Australia? Similarly, the School of the Air provides a video-based education for grade-school children living too far from a traditional bricks-and-mortar school. Aussies have learned to manage their open spaces.

The story of the Australian Aboriginal people is mystical and thought provoking. Our guide introduced us to an amazing array of food sources from the bush, and the Aboriginal women displayed their colorful paintings filled with symbols of their culture. Our group watched a boomerang demonstration, but displayed very poor boomerang marksmanship when given a chance to throw one.

Nothing prepares you for Ayers Rock, more commonly known as Uluru, located in the middle of Australia. Google it, but understand that no picture does it justice. This gargantuan rock, the world's largest monolith, is roughly the size of three Cowboys stadiums. From there we watched beautiful sunsets, with Champagne.



Our group agreed that Sydney is one of the most dazzling and enjoyable cities in the world. Surrounded by water and blessed with many inlets, bridges, marinas, and vistas, Sydney offered us an extraordinary few days. We attended the Sydney Symphony Orchestra's performance of three Beethoven symphonies, while others elected to attend the opera or a lighthearted cabaret show. We visited the zoo, the gorgeous Bondi and Manly beaches, museums and parks, and walked the spectacular Harbour Bridge.

Our entry point in New Zealand was Christchurch, which was crushed by a series of earthquakes in 2010 and 2011. But signs of the famous Kiwi spirit and strength devoted to rebuilding the city were everywhere, including the mini shopping mall created out of ocean shipping containers.

At Mount Cook, associated with the late, great Sir Edmund Hillary, we hiked along the valley below, staring at the dramatic snowcaps in the middle of the New Zealand summer. This pristine area provided opportunities for fourwheel drive expeditions, parasailing and zip lining.

A few days later, we approached

Milford Sound, and a drizzly day produced dozens of dramatic waterfalls cascading down sheer rock cliffs the size of the Washington Monument. We boarded a small boat and toured the sound, getting close enough to the waterfalls to receive a bracing ice-cold shower.

Small and exceptional vineyards, glowworm caves, Aussies and Kiwis who like Americans, a couple who explained how their sheep ranch works, a gondola to the top of the mountain overlooking Queenstown harbor at sunset, and many more special sights, combined to create an unforgettable experience.

But the most important ingredient is not the places; it's the people. When you travel with W&L, your fellow travelers are consistently hospitable, flexible and engaging. They meld quickly and famously. Learning, laughter, making memories, stunning photographs, fine food and drink and great conversations, all masterfully planned and delivered by W&L's Special Programs. We can't wait to go again, and we hope you will make plans to travel with W&L soon.

-Julie and Beau Dudley '74, '79L

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## spclprog@wlu.edu

May 26-June 9, 2016

Pousadas and Paradores: Portugal to Spain

June 19-29, 2016

A Summer Sojourn in Scandinavia

June 13-22, 2016

Glacier National Park to Lake Louise

July 27-Aug. 2, 2016

Iceland By Land and Sea

## **Chasing Olympic Dreams**

BY BRIAN LAUBSCHER





For every athlete who will find his or her way to Rio de Janeiro this August for the Games of the XXXI Olympiad, there will be countless others who have sweated and sacrificed to realize their dream of competing on the world's biggest stage. Washington and Lee has two such dreamers runner Zander Tallman '14 and swimmer Tommy Thetford '18.



### I Have Some Work to Do

**Zander Tallman** finished his W&L track career as one of the best ever to don the blue and white, winning 15 Old Dominion Athletic Conference (ODAC) titles, setting eight school records and claiming the 2014 National Championship in the 400 meters (47.19). As an undergraduate, the accounting major had interned with Ernst & Young, which offered him full-time employment contingent on completing his master's degree; he earned that last spring from a one-year program at Wake Forest. Despite having everything mapped out career-wise, Tallman felt the urge to test himself on the track once again.

"When I graduated from W&L, I faced the tough decision to keep running, but I was a little burned out," Tallman recalled. "I got to spectate a few W&L meets last spring, and it got me to really missing the sport, the camaraderie and competition."

Tallman asked Brandon Uhl, W&L's head men's track & field coach, if he would train him for a run at qualifying for the U.S. Olympic Track & Field Trials. Uhl happily accepted. Two obstacles remained: Tallman couldn't train while working for Ernst & Young, but he needed to have a job.

As a student, Tallman had forged a relationship with John Jensen '01, W&L's director of career development, from the time Jensen had served as an assistant dean in the Williams School. As it happened, Jensen

was looking to fill the office coordinator's position.

"Zander is the poster child for what being a student-athlete really means," said Jensen. "I think he was visiting campus last spring, and he had mentioned that he was going to train for the trials and needed a place to work. I said, 'Well, you can work for me, and I don't think he thought I was serious, but the rest is history. I would like to think that giving him this job gave him the opportunity to train, but we are the real winners in this scenario. He fills a void and every need in my office."

With a job at W&L in place, Tallman linked up with another alum, Julianne Miata '09, a campus recruiter for Ernst & Young, about deferring his employment. (Miata captained the women's swim team during her own student days.) "They are a very accommodating company and have several employees who qualify or attempt to qualify for the trials, some of whom are already employees. So they were used to something like this," said Tallman. "Ernst & Young just works with them regarding their hours, and because I hadn't started yet, it was almost easier for them to defer me. I had some nerves asking them, but I felt confident that they would agree." They did.

Though Tallman's strongest collegiate event was the 400 meters, he and Uhl forged a program that would train him to run the 800 meters. "When he was a student, Zander only ran the

800 two or three times, but his times were pretty amazing, and you could see that he was made for that event," said Uhl. "He has the prototype build for an intermediate runner, as he is taller, very fluid, and he is able to change gears. It's trying for him from the speed side, and he needs to build the aerobic capacity. But assuming he stays healthy, I think he can do it."

Tallman's W&L job gives him the flexibility to train at Wilson Field when needed. Uhl can work with him only around the coach's responsibilities for the current team, but things are going well. "The training is solo and that can be challenging at times," said Uhl. "We need to do it differently than the way we trained him in college, and it is definitely a collaboration."

The first real test for Tallman was the W&L Track & Field Carnival on March 19 at Wilson Field. He will also compete in events at Stanford, Auburn and Clemson as he attempts to qualify for the trials, to be held July 1-10 at the University of Oregon.

"It will be interesting to see what my time is since it's been almost two years since I last ran the 800 in competition," said Tallman. "My best time was 1:52.7, and the last time around, the qualifying time for the trials was 1:47.5, so I have some work to do."

USA Track & Field will invite runners with the top 32 times to the trials, with eight athletes making the finals. The top three competitors who hit the Olympic Standard will be invited to Rio. "Our approach is, let's

see what we can do knowing that at his age, he would have an opportunity again in 2020," said Uhl. "There is a learning curve to it. He's never competed at this level, and I've never coached someone at this level. It may change what he decides to do in the next four years."

## You Just Can't Let Your Mind Break

Tommy Thetford completed his rookie season with a pair of All-America citations after placing fourth at the 2015 NCAA Championships in the 50 freestyle (20.10) and fifth in the 100 freestyle (44.44). Though younger than Tallman, Thetford is already one step ahead, having already qualified for the swimming trials. After seeing what he was able to accomplish with focused efforts in the second half of his rookie season with the Generals, Thetford set out to qualify last year after Spring Term.

"Every kid's dream as a swimmer is to go to the Olympics," said Thetford. "It's a little far-fetched as dreams go, but that's always been a goal, and after freshman year I took a step back and said, 'I need to qualify if I'm going to do it, it needs to be this summer.' I only have one year to do it, and if I do it during the summer, I won't have to worry about it" as a sophomore during NCAAs.

Kami Gardner, W&L's head swimming coach, concluded that his best training could be done with a team. So he spent last summer with classmate Will McMurtry '18 in the Cincinnati suburbs and swam with the Northern Kentucky Clippers under the direction of Norm Wright, a top coach.

"I needed to go somewhere where I could train with a prestigious club team with a great coach to back me up and beat me down all summer, so I could come up with that trials cut," said Thetford. "That summer was the first time I ever swam a 50-meter long-course pool. Things went well. Practices were my life, really, doing two to three practices per day."

Thetford's regimen required a two-week taper that presumably



would allow him to swim his fastest times at the Speedo Sectionals in the Central Zone Section 3 Championships, held July 22–25, 2015. With several attempts to swim the qualifying standard of 23.29 in the 50 freestyle, held on the first day, Thetford narrowly missed the qualifying standard, with a 23.33 in the finals.

"That was pretty devastating to be that close," he said. "Swimming is so mental, and it was tough to stay strong and positive after that. You just can't let your mind break."

The next day it didn't get any better as he competed in the 100-and 200-free events. The 50 splits would still count, but the best he could muster was a 23.45. His last chance came in the 100 time trial on the final day.

"Behind the blocks, I just had a really good start and turnover," Thetford recalled. "I looked up and saw that I had touched in 23.15 and saw my teammates were there cheering. It was a great moment. You need to finish out the swim for it to count, so my 100 time was super slow (1:20.40), but I'll never forget it."

Even more impressive is that Thetford qualified while dealing with walking pneumonia, which was diagnosed shortly after sectionals. "I can't say that I am surprised that he qualified," said Gardner. "He is not one to give up. He is going to persevere."

As for this season, he hopes to join Tallman as an NCAA champion for the Generals, but he's also

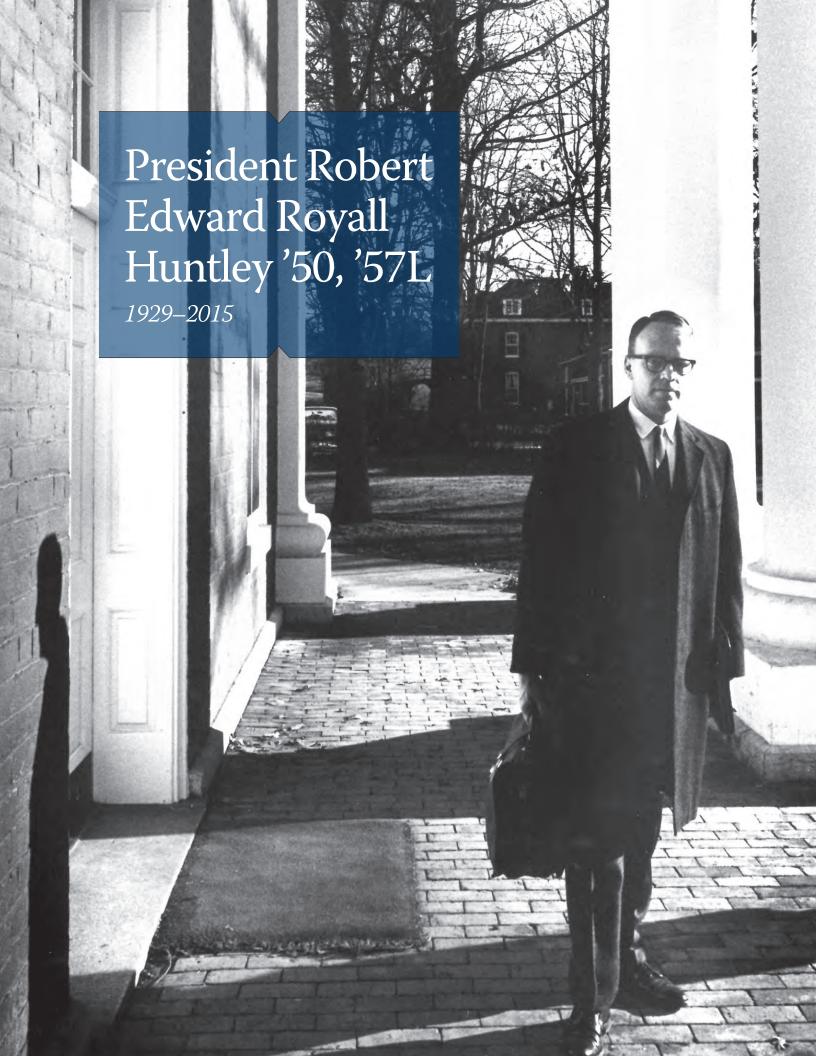
focused on another aspect. "I'd be happy to win an NCAA championship for sure, but I'm mostly worried about times," Thetford remarked. "I've never broken 20 seconds (on the short course) and my goal is 19.50. For the 100, my goal is 42.99."

Given that Thetford is stronger and has more muscle mass than ever before, it's tough to discern as of this writing just how close he could end up achieving those goals before the W&L season ended in March. But the training won't stop there, as he will immediately begin preparing for the U.S. Olympic Swimming Trials, June 26–July 3 in Omaha, Nebraska.

"I think I'm seeded in the Top 80, maybe, and the goal will be to make the semifinals, which would require finishing in the Top 16," he said. "You make it to the semis, and the whole swimming community is watching you. It would be a great experience."

"I think going into the trials, there is no pressure for him," said Gardner. "We understand the timing for these trials is about getting experience at the highest level that USA Swimming can offer. The next Olympics fall a little better for his age. Right now he's a student-athlete, and with the next Olympics, he will be able to focus exclusively on swimming if that's what he chooses to do."

In the meantime, Tallman and Thetford are chasing their dreams with the entire Washington and Lee community behind them.









obert Edward Royall Huntley '50, 57L, president of Washington and Lee University from 1968 to 1983, died on Dec. 10, 2015, in Lexington. He was 86.

> Huntley also served the university as the dean of the W&L Law School from 1967 to 1968; as a professor of law from 1958 to 1968; and as the secretary of the Board of Trustees and legal advisor to the university from 1966 to 1968.

> "We have lost one of W&L's most important and beloved figures," said President Ken Ruscio '76. "President Huntley made innumerable and invaluable contributions as a student, as an alumnus, as a member of the faculty and administra-

tion, and as the president. He personified our highest values of civility and integrity, and was able to articulate and explain those values with eloquence and force. He was indeed a Washington and Lee legendary figure."

Huntley was born on June 13, 1929, in Winston-Salem, N.C., to Benjamin F. and Elizabeth Royall Huntley. He was educated in the public schools of that city and graduated from Reynolds High School.

Huntley and his brother, Benjamin, decided to attend W&L partly because

of their family's friendship with Francis Pendleton Gaines, president of W&L from 1930 to 1959. Gaines had been the president of Wake Forest University in Winston-Salem; Huntley's great-grandfather served as chair of English and Latin at Wake Forest, and his maternal grandfather was an alumnus and trustee there for more than 50 years.

Huntley majored in

English as an undergraduate, was a member of Phi Beta Kappa and graduated summa cum laude. He won election as vice president of the student body and received the Washington Literary Society Award for the most distinguished service to the university of any graduating student. As a law student, he served as editor in chief of the Washington and Lee Law Review. He belonged to the Order of the Coif, the legal honorary society; Omicron Delta Kappa, the honorary leadership fraternity; Phi Delta Phi, the legal fraternity; and Delta Tau Delta social fraternity. He also earned an LL.M. from Harvard University in 1962.

As an undergraduate, "I had a wonderful four years, made lots of friends whom I've still got, and I managed to learn something in the process, despite an indifferent approach to academia," Huntley said in "Come Cheer for Washington and Lee: The University at 250 Years." "I had some great teachers who eventually managed to stimulate even an intellect as dull as mine."

From 1950 to 1953, Huntley served in the U.S. Navy, enlisting as a seaman apprentice. He attended boot camp and electronics school in Great Lakes. Illinois, and the U.S. Naval Reserve Officer Candidate School in Newport, Rhode Island. He served as ensign and lieutenant j.g. aboard a destroyer in the Atlantic.

He married Evelyn Whitehurst, of Virginia Beach, Virginia, on Aug. 14, 1954. They had three daughters, Martha, Catherine and Jane.

Before returning to W&L to teach, Huntley practiced law with Boothe, Dudley, Koontz and Boothe, in Alexandria, Virginia, from 1957 to 1958.

As a law professor at W&L, "Bob Huntley was probably the smartest teacher I ever had," said Ike Smith '57. '60L in "Come Cheer." "He was the most naturally intelligent man I ever knew. He'd bring out the best in you and explain the law and the reasoning

Top: Conferring with history professor Charles W. Turner (left) and math professor Charles W. "Sleepy" Williams (right). Middle: Celebrating the 2004 dedication of Huntley Hall with his good friend Frank Parsons '54, who worked as his assistant during some of Parsons's 45 years serving W&L. (See p. 41 for Parsons's obituary.) Bottom: Dancing with Evelyn Huntley and others at — well, we're not sure about the occasion, but it looked quite festive.

## "He personified our highest values of civility and integrity, and was able to articulate and explain those values with eloquence and force."

-President Ken Ruscio '76

behind the law as well as any man I ever listened to."

The 20th president of W&L, Huntley was the first and only alumnus to be inaugurated as president in the 20th century. When he was named president on Jan. 3, 1968, he was 38 years old and had only recently taken the dean's post at the Law School. "My daughter says I was dean for a day," Huntley said in "Come Cheer." He took office on Feb. 5, succeeding acting president William W. Pusey III, and was inaugurated on Oct. 18 that year.

While he was president, Huntley officiated over changes to the curriculum: the 1968 elimination of Saturday classes; the 1969 revision to degree requirements, the first major change since 1937; and, in 1970, the first revision to the calendar in almost 50 years, when the faculty established two 12week terms and a six-week spring term. The undergraduate population jumped by 20 percent, and the curriculum grew to more than 450 courses.

He also oversaw the changing composition of the student body. The first African-American graduated from the Law School in 1969, and three years later, the first two African-Americans followed on the undergraduate side. In 1970, W&L began an exchange program with the neighboring women's colleges, and in 1972, the first women enrolled in the Law School.

Huntley presided over the university during the 1970 student protests against the Vietnam War that became known as Eight Days in May. In a less intellectual event — the short-lived streaking fad of 1974 — 40 students challenged the faculty and staff to a

streak-off; Huntley said he appreciated the invitation but would decline.

The appearance of campus changed as well during Huntley's time. In 1977, Sydney Lewis Hall replaced Tucker Hall as the home of the Law School. That same year, the addition of Warner Center enlarged Doremus Gymnasium. In 1979, Leyburn Library

opened, and the former library, McCormick, became headquarters of the Williams School of Commerce, Economics, and Politics. Huntley also shepherded renovation and construction of residence halls. The Davidson Park apartments came down and the Reeves Center opened.

During Huntley's tenure, W&L established the Office of University Development and undertook its first substantial capital campaign, which raised \$67 million. During the 1970s campaign, he became embroiled in what is light-heartedly called "The Huntley Caper." An alumnus gave him a \$10,000 check during a reception at the Lee House. When, a few weeks later, the donor asked why his check hadn't cleared the bank, the development staff searched everywhere but could not find the check. The donor graciously replaced it. Three months later, Evelyn Huntley found the missing check — in her husband's sock drawer.

Huntley announced his resignation in February 1982, at the end of the capital campaign. "Quite simply, I feel I have been in the job long enough," he said. "It is better for a new person to



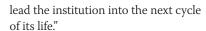




Top: Admiring a grandfather clock in Lee House with Evelyn, his wife of 56 years. Middle: Presiding over W&L. Bottom: Watching a university event.

## "Education gives us power, a kind of power we can get in no other way: power over ourselves."

-Robert E.R. Huntley



When he told the faculty the news, there had just been a power outage on campus. "The announcement I am making here and this afternoon's power failure on the front campus are purely coincidental," he joked.

Rector James M. Ballengee

'48L called him "the most outstanding president of Washington and Lee since Robert E. Lee." The student newspaper, the Ring-Tum Phi, wrote that "he was able to handle both the academic and financial crises of this school with precision" and "never lost sight of the value of the liberal arts education." The Lexington News-Gazette thought he had presided over the university "with brilliance, with humor and with a refreshing lack of pomposity."

Huntley expressed his thoughts about education in his 1981 Commencement ad-

dress. "Education gives us power, a kind of power we can get in no other way: power over ourselves," he said.

After retiring from Washington and Lee, he worked as president and chief operating officer (1984–1987) and chairman of the board and chief executive officer (1987–1988) of Best Products Inc., in Richmond, until it was bought out. He then worked as counsel to the Richmond law firm of Hunton & Williams from 1988 to 1995. The following year, he and Evelyn moved back to Lexington. From 2010 to 2015, Huntley served as honorary chair of the capital campaign Honor Our Past,

Build Our Future.

Huntley held directorships of several corporate boards: Centel Corp. (1975–1993); Sprint Corp. (1993–1998); 360 Communications Inc. (1996-1998); Altria Group Inc., formerly Philip Morris Companies Inc., presiding director (1976-2011); Best Products Co. Inc. (1972–1988); Piedmont Airlines (1982-1987); and Shenandoah Life Insurance Co. (1975-1984).

In his public and civil service, Huntley was a member of the Virginia State Board of Education (1970–1974); a staff director and consultant of the Governor's Task Force on Science and Technology (1983-1984); a member of the Governor's Committee on the Future of Virginia (1983-1984); the vice chairman of the Governor's Policy Advisory Commission on High Technology (1984-1985); and the chairman of the Curriculum Study Committee for the Richmond Renaissance Public School Project (1992).

He also served charitable and nonprofit organizations: board of trustees, Union Theological Seminary in Virginia (1981-1990) and chairman (1983–1988); board of trustees, Virginia Foundation for Independent Colleges (1968–1995), president (1974–1976) and chairman (1982-1983); board of trustees, Virginia Historical Society (1985-1992) and treasurer (1988-1992); board of trustees, George C. Marshall Foundation (1968–1988); president, Council of Independent Colleges in Virginia (1977–1979); and president, Southern University Conference (1981-1982).

Huntley belonged to the American Bar Association, the Virginia Bar Association and the Virginia State Bar.





Top: Posing with Albertina Ravenhorst, his longtime secretary. Middle: Visiting with Lloyd Dobyns '57, the NBC news correspondent. Bottom: Pondering the scene at a Mock Convention.

He served as an elder of the Lexington Presbyterian Church.

Huntley received honorary degrees from Randolph-Macon College, Wake Forest University, College of Charleston, Bridgewater College and, in 1984, from Washington and Lee.

In 1981, he received the W&L Lynchburg Alumni Chapter's Lynchburg Citation for "absolute commitment to Alma Mater and the quality of his leadership in advancing her to a firm stance of unprecedented strength." The Ring-Tum Phi gave him its award for outstanding service and dedication to W&L in 1982. On Oct. 2, 2004, the university honored him by re-naming the building that houses the Williams School as Huntley Hall.

Huntley is survived by his three daughters and three sons-in-law, Martha and Dyer Rodes, Catherine (Katie) and James McConnel, and Jane and John Duncan; and by six grandchildren, Huntley Elizabeth Rodes '07, Sarah Catherine Rodes '11, Jordan Elizabeth McConnel '10, Robert Huntley McConnel, William Colin Whitmore and Cole Huntley Whitmore. He was uncle to Robert Huntley '75, and his brother was the late Dr. Benjamin F. Huntley III '46. His wife, Evelyn Huntley, died in 2010.

When looking back on his life and career, Huntley often said he had never sought the leadership roles he held during his life, but made each decision as it came along. Despite the legacy of leadership he leaves at W&L and beyond, he considered his greatest legacy to be that of the close-knit family he and Evelyn created together. Their three daughters, sons-in-law and particularly their six grandchildren reflect their dedication to that family. W

You can watch President Huntley's memorial service at http://livestream.com/wlu/ huntley-memorial. It included remarks by his daughters and a eulogy by President Ruscio; Marcia France, associate dean of the College, and Wonhee Lim '16 provided a musical tribute.

And view a tribute video here: go.wlu.edu/huntley



## TRIBUTES TO ROBERT E.R. HUNTLEY

"For a couple of generations of alumni, Bob Huntley was and is the personification of this place. He was inspiring. He made us proud to be associated with W&L, beginning the process of realizing how lucky we were to be here. We were especially proud to be able to claim him as our president. I've never known anyone who was better in front of a group of alumni, no matter whether in a serious or social setting. He had a singular talent in being able to instill confidence in W&L people."

## —Beau Dudley '74, '79L, Executive Director of Alumni Affairs

"I knew Bob well as a fellow Delt. I somehow fell into a pattern of lunching or dining with Bob, Roger Mudd '50, Bob Ingram '51, '53L, and, often, Hack Heyward '50. The gathering was as delightful and funny as anyone who knows the characters can imagine. Every one was a bit larger than life, even then. When I served as president of the W&L Alumni Association, I had the alumni board undertake an enquiry that was beyond the scope of our authority. I was called on it by Bob, who was then president. He chewed me out Royally, as in his name. I left with head bowed after a heartfelt apology. All was forgiven, as evidenced by future encounters. And Bob and I were together briefly when we both climbed, for the first and, I suspect, only time to the third floor of Graham-Lees, to help our granddaughters into their respective rooms as freshmen. I saw him again at their graduation."

## —Dick Denny '52, '54L

"The character of an institution like Washington and Lee reveals itself through the character of the individuals associated with it. Robert E.R. Huntley is a Washington and Lee legend. I know that sounds cliché-like and what you're supposed to say at a time like this. But it is impossible for me to imagine anyone else who so perfectly attained the highest aspirations of this place: his integrity, humor, intelligence and judgment; his commitment to the greater good of the institution, often at great sacrifice to himself; his ability to articulate and explain the essential qualities of this distinctive place; his graciousness; and, yes, the embodiment of that old-fashioned sense of what it means to be a gentleman. If you want to explain what Washington and Lee is all about, you could do no better than to describe who Bob Huntley was."

—President Ken Ruscio '76

# FROM WILLIAMS TO WASHINGTON AND LEE:



## WILL DU DLEY, PRESIDENT ELECT

William C. (Will) Dudley,
provost and professor of philosophy
at Williams College, will be
the next president of
Washington and Lee University.

W&L's Board of Trustees
unanimously elected Dudley as the
university's 27th president on Feb. 12.
He will assume his duties on Jan. 1, 2017,
succeeding Ken Ruscio '76,
who will remain in office
until Dec. 31, 2016.

"Will Dudley possesses a blend of experience in, and commitment to, the distinctive liberal arts education that we prize at Washington and Lee,"

said J. Donald Childress '70, of Atlanta, rector of the board and a member of the search committee.

"We were fortunate to attract an extraordinarily strong pool of well-qualified candidates," continued Childress, "and Will emerged as the unanimous choice of the committee, which was impressed by his intellect, his skills as a communicator, his many achievements both in the classroom and the administration at Williams, and his passion for the power of the liberal arts."

Trustee Craig Owens '76 chaired the 15-member search committee. "We knew at the outset that we faced a difficult task in finding someone to succeed Ken Ruscio as president and maintain the university's strong momentum," said Owens. "Will impressed us all with his record of achievements as a teacher and scholar and with his collaborative leadership style. We are pleased to introduce him to the university community, and we are confident he will serve W&L well."

As Williams's provost since 2011, Dudley has overseen operations that directly support the college's academic mission, allocating budgets and positions and undertaking strategic initiatives. He supervises the directors of Admission, Financial Aid, the College Libraries, Information Technology, the Science Center, Institutional Research, the Williams College Museum of Art and the Zikha Center for Environmental Initiatives. He has been intimately involved in aligning fundraising efforts with the college's needs, including establishing priorities for Teach It Forward: The Campaign for Williams, which was launched in October 2015 with a goal of \$650 million.

A native of Virginia, born in Charlottesville and raised in Arlington, Dudley received his B.A. in mathematics and philosophy, magna cum laude, from Williams in 1989, and an M.A. and a Ph.D., both in philosophy, from Northwestern University. He joined the Williams faculty in 1998. His area of expertise is German idealism, from Kant to Hegel. He is the author of two books, "Understanding German Idealism" (2007) and "Hegel, Nietszsche and Philosophy: Thinking Freedom" (2002). He is also the editor of volumes on Kant and Hegel and has published numerous scholarly articles.

He is the father of two children, Nicholas K. (Cole), 17, and Elizabeth K. (Ella), 15.

"I am honored to be asked to lead Washington and Lee," said Dudley. "It is an extraordinary liberal arts institution, and I am inspired by its long tradition of excellence, spanning more than two-and-a-half centuries, and by its commitment to the idea that we most truly honor our past when we draw upon its strengths in innovative ways that serve the future. I admire its faculty, accomplished scholars who engage with students not only as teachers but also as mentors and friends.

"Washington and Lee students are to be commended for their dedication to the Honor System. The culture of trust, respect and freedom that it sustains is deeply appealing to me and critically important at this particular moment in American higher education."

To read more about President-elect Dudley, and to watch the video of his Feb. 12 introduction on campus, see go.wlu.edu/dudley

## Members of the W&L (and Williams **College) Community Weigh In**

"Will has brought a rare combination of analytical depth and humane commitment to his five years as provost, and he has been a wonderful colleague."

- Adam Falk, President, Williams College

"Will brings to the table a genuine desire to capitalize on the unique institutional structure of W&L and to build on the combined strength of the College, the Williams School and the Law School,"

-Johanna E. Bond, Professor of Law

"Will has the skills, experience, temperament and values necessary to build on the achievements of 10 strong years under Ken Ruscio and bring W&L to an ever-stronger position in the evolving world of higher education."

- Mary C. Choksi P'11, Trustee

"Will has the relevant experience, humility, skill set and respect for W&L I hoped we would find."

-Waller T. Dudley '74, '79L, Executive Director of **Alumni Affairs** 

"Will's intimate understanding of, and hands-on experience with, the operations of a great liberal arts institution, combined with his collaborative style, personal warmth and integrity, will resonate with the Washington and Lee community."

- James D. Farrar Jr. '74, Secretary of the University and **Senior Assistant to the President** 

"Dr. Dudley is going to be phenomenal. His ability to talk to everyone from faculty, to board members, and to me about a wide array of issues is impressive. He is already invested in learning about the strengths we have in the Honor System and our other great traditions."

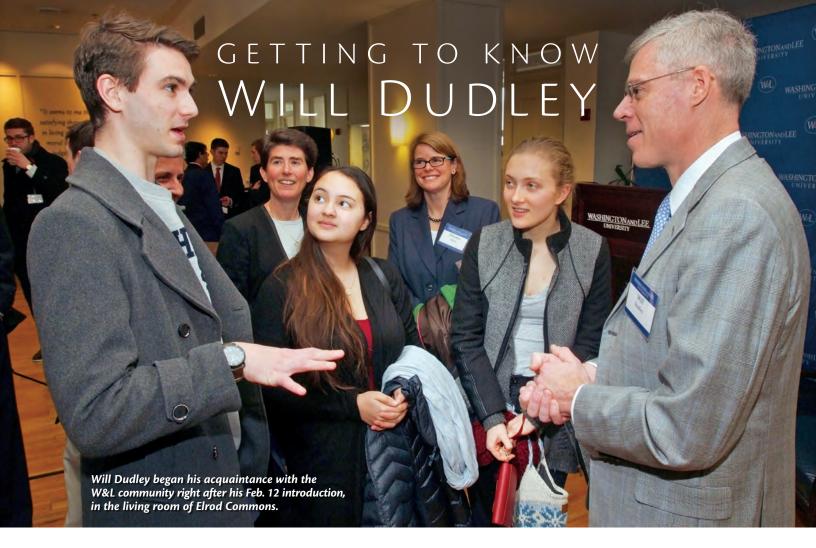
- Mason Grist '18, President of the Executive Committee of the Student Body

"His experiences overseeing and facilitating inclusiveness and multiple levels of diversity will help us continue to make positive strides in this important direction."

- Janine M. Hathorn, Athletics Director and Professor of Physical Education, Athletics and Recreation

"I was honored to participate in such an important process as the presidential search. I'm extremely happy with the outcome. His lifelong passion for the liberal arts is apparent and will serve us well for many years to come. I believe that Dr. Dudley will quickly grow to love W&L as much as we all do."

- Helen l'Anson, John T. Perry Professor of Biology and **Research Science** 



## Before you were approached about the presidency, what was your knowledge of W&L?

Growing up in Virginia, I had friends who attended W&L as undergraduates and law students. They loved their experiences in Lexington, so I've long been aware that Washington and Lee is a special place. More recently, as the provost at Williams, I pay attention to our peer schools. W&L stands out among the very best schools in the country for its history, the quality of its students and teachers, the passion of its alumni, and the resources available for education. Well before I was approached about the search, Washington and Lee was on my radar as a place I would be excited to work if the opportunity ever arose.

## How did you choose to attend Williams College — like W&L, a small liberal arts college in a small town for your undergraduate studies?

I had broad intellectual interests and wanted to go to a school where undergraduate teaching is the focus, so a small liberal arts college was the perfect fit. I also wanted to experience a different part of the country and was drawn to the natural beauty of New England. Thoreau famously wrote, in reference to Williams, "It would be no small advantage if every college were thus located at the base of a mountain." He was right, and the same could be said for the location of Washington and Lee. The surroundings are

inspiring, and the absence of a big city means student activity is centered on campus. It's no surprise to me that W&L students and alumni have such powerful feelings for Lexington.

## Like many W&L students, you focused on two disciplines as an undergraduate in your case, mathematics and philosophy. How did you hit upon that combination?

Math was my first love. I enjoyed solving problems from a young age, and then I had a great teacher who opened my eyes to the beauty of mathematical truth and the creativity involved in proving theorems. I dreamed of playing for the Redskins, but if that didn't work out, I wanted to be a world-class mathematician. When I got to college, I continued taking math and science, but I also explored the rest of the curriculum, especially things I hadn't had the opportunity to study at my public high school. Freshman year I took poetry, music, religion and economics. Sophomore fall I stumbled into philosophy 101. It blew me away to discover a 2,500-year-old tradition of brilliant thinking about the most fundamental human questions.

And it has a lot in common with mathematics. In both disciplines you define your terms, state your assumptions as clearly as possible, and try to deduce the consequences. At some point it dawned on me that my professor was getting paid to think about fascinating ideas and introduce them to curious young people. I started to wonder if maybe I could do that.

## Your scholarship focuses on philosophy and German idealism. Do those disciplines inform your leadership style, and if so, how?

Well, it's a long way from Kant to committee meetings. But I'm sure my philosophical habits do affect how I approach problems and interact with people. Philosophers are acutely aware of what we don't know. And we're trained to ask questions. When I confront a complex issue, my instinct isn't to leap to a conclusion, but rather to try to figure out what information is required to make a good decision and to make sure I involve the people who have relevant expertise. Philosophers are also comfortable with disagreement. We know that the best ideas emerge when smart people with different perspectives make the best cases for their points of view. I try to build talented teams, to ask each person to speak his or her mind, and to encourage everyone to remain open to persuasion by good arguments.

I think my interest in higher education is attributable in no small part to a lifetime of reading philosophy. The philosophers who have influenced me see education as the key to justice, and freedom, and happiness — the things that matter most deeply to human beings. And the German idealists are systematic thinkers, which means they emphasize the ways that every whole is the result of the interaction of its many parts. That makes me very interested in how the disparate elements of university life — academic, athletic, residential, social — work together to help our students cultivate their potential.

## What are some of the major challenges facing higher education today, and what impact do you think they have on Washington and Lee?

One challenge is helping people understand the nature and value of a liberal education. There's a common but mistaken belief that the liberal arts have somehow become irrelevant. Nothing could be further from the truth. Liberal education is not job training, but it happens to be the best professional preparation. This is especially true in the 21st century, when most people have numerous jobs over the course of their careers, and most of those jobs demand intellectual flexibility. Washington and Lee is a leader in connecting the liberal arts and pre-professional education, which is reflected in the success of its alumni.

A second challenge is the cost of higher education. Quality liberal education is expensive. It requires a rich curriculum, small classes, good facilities and a host of extra-curricular programs and student support. It also requires a talented student body, since the students learn from each other both inside and outside the classroom. Financial aid is critical so the most capable students can be admitted regardless of their family circumstances. Raising and stewarding the resources necessary to ensure that W&L remains excellent, accessible and affordable long into the future is a top priority.

A third challenge is the shifting landscape of legal education. After the financial crisis of 2008, law school applications dropped precipitously around the country. Universities found themselves having to compete more aggressively for the best students. Washington and Lee responded thoughtfully, developing a strategic plan that involves sustaining quality while reducing enrollment to a more appropriate level. The market environment seems to have stabilized, and the implementation of the plan is proceeding well, so there is reason for optimism, but we will continue to give careful attention to this important part of the university.

## How might you spend your first 100 days in office?

The most important thing right off the bat is to get to know the students, faculty, staff and alumni as well as possible. At the same time, I'll be working to learn as much as I can about the organization, operations and finances of Washington and Lee. Establishing good relationships and a shared understanding of some of the key challenges and opportunities will enable us to accomplish great things.

I'm really looking forward to getting started at W&L. It will be invigorating to meet so many people, begin learning about their work, and immerse myself in the life of the university. I also plan on enjoying the arrival of spring, which happens much earlier in Virginia than it does in Massachusetts.

## How does your involvement in Division III athletics as a student-athlete at Williams inform your thoughts about the role of sports in a liberal arts education?

The long answer to this question is the course I taught at Williams called "Big Games: The Spiritual Significance of Sports." It examined why playing and watching sports matter so deeply to so many people. What are the fundamental human needs that sports satisfy? A central theme was the role that sports play in setting us free, which also happens to be the aim of a liberal arts education.

The short answer is that I've loved both sports and school my whole life. The opportunity to continue swimming in college was a significant factor in deciding to attend Williams. I never thought of myself as a student and an athlete. I'm a single person who enjoys intellectual and physical challenges. I've always found the two to be complementary. A hard practice can provide a welcome change of pace from schoolwork, but it can also restore the energy you need to tackle a paper or a problem set. The study habits that make you a good student can help you master the technical aspects of sport. Academics and athletics both involve trying to get better at something difficult, and success requires discipline and dedication.

Liberal education is about developing the whole person, cultivating intellect and character. Sports contribute to that development for a lot of people. Serving as captain of the water polo team was my first crash course in the challenges of leadership. You learn to work with teammates toward a common goal and to celebrate their successes as well as your own. You experience the pride and the responsibility of representing your school. You learn to cope with disappointment. Thirty years later, my college teammates are impressively accomplished in academia, medicine, law, business and the arts. I think they all would point to their athletic experience at Williams as a central part of their education and a critical factor not only in their professional success but also in the personal satisfactions of their adult lives.

## You're coming from a college without a Greek system. How will you get to know W&L's sororities and fraternities, as well as its independent students?

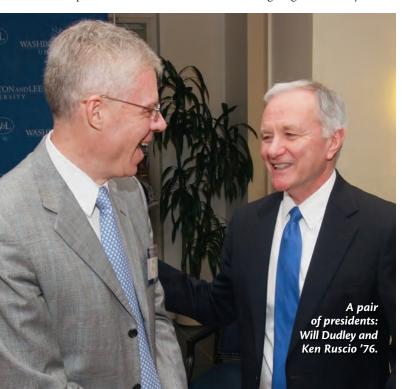
I have a strong sense of the value of residential and social affiliation, both from my own experience as a college student and more recently as the chair of our committee on undergraduate life. It's important to me that every student feels at home at W&L and finds appealing options for living, eating and socializing. I understand the Greek system is a big part of the Washington and Lee experience. I hope the students will help me get to know this aspect of the local culture.

Spending time with students is the best part of my job. I hope they won't be shy about asking me to share a meal, attend a game or watch a performance. I'll accept as often as I possibly can.

# At Williams, you've chaired and/or served on many committees, including those on undergraduate life, educational policy, and diversity and community. How will those experiences inform your leadership on those topics at W&L?

As a faculty member at Williams, I've always sought to get involved with the committees working on the most important issues. Over time that has given me substantial exposure to all of the major areas of the college: admission, financial aid, academics, student life, finances and facilities. Much of what I have learned will be transferrable to Washington and Lee. Both schools are trying to allocate their resources as effectively as possible to provide the best education, inside and outside the classroom, to talented young people from all backgrounds. But, of course, there are important differences. W&L has an undergraduate school of commerce, a law school, fraternities and sororities. So some of the challenges are very familiar to me, and others will be new.

One of the benefits of committee work, regardless of the particular issues at stake, is that it brings together faculty, staff



"Will is a thoughtful and inclusive leader, a scholar, an athlete and a Virginian. I am confident he will lead our university forward with wisdom, balance and fairness."

—Michael R. McAlevey '86, Trustee

"I was particularly impressed by his commitment to promoting diversity and to increasing aid for students with financial need. He has a clear understanding and appreciation of the liberal arts model of education, and is passionate about ensuring that we continue to offer an education that is excellent, accessible and affordable."

 Angela M. Smith, Roger Mudd Professor of Ethics and Professor of Philosophy, Director of the Mudd Center for Ethics

"Will fully supports the ideals of the scholar-athlete in Division III. A sports fan, he once gave a lecture titled 'Hegel, the Red Sox, and the Human Condition'. Also, he was a math major as an undergraduate and worked as an analyst for a major corporation before earning his Ph.D. in philosophy. He is a humanist who can count."

Robert A. Strong, William Lyne Wilson Professor of Politics

and students who might not otherwise know each other and gives them a common project. Successful leadership, I think, involves listening to all of the relevant constituencies, helping them understand each other, finding common ground, and explaining decisions well, especially to those who disagree. I have of lot of experience with that process and great respect for all of the participants.

## Turning to some less weighty topics — how do you unwind and have fun?

I like to get outdoors. Living in New England, where it's almost always winter, that means a lot of downhill skiing, which has become a passion for me and my kids. I'm also an avid golfer, so the longer season in Virginia will be welcome. I try to stay fit. Swimming reminds me how far I've fallen from my youth, so I'm more of a runner these days. I enjoy getting my hands dirty, growing vegetables in the garden or working wood in my basement shop. And I'm always reading something for pleasure, usually history or fiction.

## How does it feel to be (almost) back home in Virginia?

It feels great. Being closer to my parents in Charlottesville and my sister and her family in Arlington will be wonderful. Even though I've been away for a long time, Virginia still feels like home. The towns, the landscape, even the license plates bring back positive memories. Many of my oldest friends are here, and I'm excited to return.

## The Exemplar of a Student-Athlete: Dr. Erika Proko Hamilton '03

BY LINDA EVANS

any children like to play doctor or to dream of becoming one someday. For Dr. Erika Proko Hamilton '03, her determination only intensified during her middle-school years, when her mother was diagnosed with breast cancer. Now Hamilton, a former six-time All-American tennis player at W&L, is associate director, breast cancer research, at the Sarah Cannon Research Institute (SCRI) in Nashville. She spends half of her time in direct patient care and the other half in research, managing clinical trials.

"Patients enter a clinical trial for a variety of reasons — either because other treatments have failed or with early disease, because we are trying to improve upon a standard therapy," she said.

Although Hamilton looked into other areas of oncology, including surgery and pediatrics, she decided to focus on adults. She enjoys developing relationships with her patients, helping them "feel more in control of an otherwise overwhelming situation."

She said her research involvement is the most rewarding aspect of her job. "It gives me the opportunity to not only take great care of the patients I am directly involved with, but also have the knowledge that we are, hopefully, improving the care of future patients. It's a very motivating thought."

At W&L, Hamilton prepared well for medical school and her career. She majored in neuroscience, which combines elements of biology, chemistry and psychology. She remembers professors Jack Wielgus in biology and Bob Stewart in neuroscience as her biggest champions and mentors.



Hamilton at her induction into the W&L Athletic Hall of Fame.

Pre-med students
typically do not have
time or encouragement
to pursue other timeconsuming activities,
but Hamilton not only
played tennis,
she excelled at it.

The professors also supported her participation on the tennis team, which involved practicing two or three hours a day for up to six days a week, and matches in the fall and spring. "It was almost a year-round pursuit," said Hamilton. Pre-med students typically do not have time or encouragement to pursue other time-consuming activities, but Hamilton not only played tennis, she excelled at it.

After being named All-American six times for tennis and winning

many other awards and honors from the Old Dominion Athletic Conference, Hamilton received an NCAA postgraduate scholarship and was a finalist for NCAA Woman of the Year

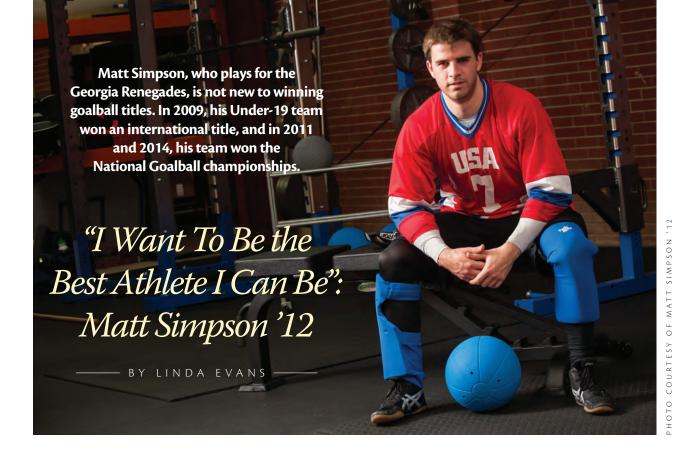
She earned an M.D. in 2007 from the University of North Carolina, Chapel Hill, and did a fellowship in hematology and oncology at Duke University, where she was a top five finalist for Duke's annual Housestaff Fellow Teaching Award.

In 2013, Hamilton joined the W&L Athletic Hall of Fame, and that same year, the NCAA named her a Division III 40-in-40. The honor recognizes former student-athletes who "exemplify the division's attributes of proportion, comprehensive learning, passion, responsibility, sportsmanship and citizenship — not just during their time on campus, but also in their careers or avocations."

Although she admits it's a cliché, Hamilton says the teamwork she learned at W&L plays an integral role in her current job. From the front desk staff and lab workers to the nurses and research staff, "we are all working toward the same goal of helping our patients."

Away from the lab and patient care, Hamilton is mother to daughter Patten. Her husband, Justin, a former Air Force fighter pilot, is a pilot for Delta. He still flies one week a month for the Air Force Reserves.

Nominating Hamilton for the NCAA 40-in-40 honor, W&L Sports Information Director Brian Laubscher summed up her achievements this way: "When I think of Erika, I see the perfect student-athlete, more than just the athlete. Not only was she nearly unbeatable on the court, but she claimed a crazy good GPA as a neuroscience major. Today, she is Dr. Erika Hamilton. Pretty darn impressive."



hen Matt Simpson '12 rang in the new year of 2016, he knew it was going to be one that would change his life.

"It's a big year; it's really here," he said. Simpson has been working toward this year since he was 10 years old and joined his first goalball team. In September, he will represent the U.S. in the sport at the 2016 Paralympics in Rio de Janeiro, Brazil.

Goalball is a sport for blind and visually impaired athletes like Simpson, who has a congenital disease of the retina that leaves him unable to see anything but shadows. The threeperson teams compete on a court, trying to roll a bell-filled ball past each other into a net. With balls coming at players at 50 miles per hour, the sport requires great physicality and agility.

The U.S. team narrowly missed qualifying for the 2012 Paralympics, and for the past four years, players worked hard to qualify for 2016. That determination was taken a step further in January, with Simpson and several of his teammates moving to Ft. Wayne, Indiana, to train full time.

The situation "is huge for us," said Simpson, noting that top teams from other countries live and train together to attain a competitive advantage.

In order to do so, Simpson left

a job with the U.S. Association for Blind Athletes in Colorado Springs, Colorado. He now has part-time status with the organization. "I want people to know they are not bound to a life on the couch or a life of obesity," Simpson said of his work. Visually impaired people "can be fit and active."

Goalball has also provided Simpson with world travel. He has competed in Toronto, Lithuania and Poland, and the team will go to Rio in May for test matches prior to the official games in September.

Simpson credits his time at W&L for developing his athleticism. He came to the university as one of the first Johnson Scholars. A political science major, he spent a lot of time in the weight room under the guidance of Chris Schall, associate professor of physical education and director of the Fitness Center. "I told him of my desire to be a Paralympic athlete, but I knew I was not ready," said Simpson. "He helped me develop the skills, going beyond the call of duty" for a student who wasn't on a varsity team. "He put as much into my development in the weight room" as he did for varsity athletes, and took Simpson from an "aspiring young person with a dream to one of the strongest people" on his goalball team.

Neil Cunningham, director of physical education and assistant athletic director, "also took an interest in me and helped me with drills" in the weight room, said Simpson.

On the academic side, Bob Strong, the Lyne Wilson Professor of Politics, was Simpson's advisor, and helped me "all the way." President Ken Ruscio '76 also encouraged him, along with the entire Politics Department. "I was well supported by community and staff," he said.

Simpson also belonged to the Student Judicial Council (as chair his senior year), was a resident adviser and served on the Student Advisory

Now, as he prepares for the biggest year of his life, Simpson is elated. "I get to train every day to be the best in the world in something — not for external gain, wealth or notoriety," he said. Speaking for himself and his teammates, he said, "We find it fun, and we want to be the best in the world as representatives of the U.S.A."

Ultimately, his goal is to educate the public about the abilities of blind people. "We are athletes. I train just as hard as other Olympic athletes," he said. "I want to be the best athlete I can be who happens to be blind." W

## 2016: A TIME FOR PRESIDENTIAL SELECTIONS

BY GUY KERR '75, ALUMNI ASSOCIATION PRESIDENT

ock Convention, on Feb. 12-13, was a historic one for Washington and Lee. After three-plus years of planning, organizing, researching, fundraising, advocating and more, the students successfully staged our 26th Mock Convention, a unique, fun and inspiring event first held in 1908. Based on years of careful research and input from state party leaders, the student delegates chose Donald J. Trump as the Republican Party's likely nominee for president. In a ceremonial nod, the delegates selected Kentucky's newly elected Governor Matt Bevin '89, the final keynote speaker, as the vice presidential nominee.

My wife and I were fortunate to be on campus to witness the proceedings, kicked off by the famous parade, which was led by the Guam float — with a working hot tub in 15-degree weather! We were treated to a variety of great speakers, including a debate between former officials from the Bush and Clinton administrations. To our delight, matters of political substance were discussed



You can contact Guy Kerr at gkerr53@gmail.com.

civilly, without constant interruption, and the speakers actually agreed more often than not — how refreshing!

On Friday night, former Vice President Dick Cheney spoke eloquently about the many nominating conventions he has attended and the U.S. presidents for whom he was privileged to serve. Still on his game, Cheney deftly declined to endorse anyone in this year's race. He shared his insights into what voters should seek in any candidate, starting with the qualities of a commander-inchief and referencing Robert E. Lee.

It was inspiring to see the incredible engagement and leadership of the W&L students. Following the vote, two student leaders were interviewed by Kelly Evans '07, anchor of the daily CNBC program "Closing Bell." They answered her questions with the skill, poise and substance of seasoned veterans. The Mock Convention is singular; it made me extremely proud to be a W&L alumnus — whether or not the students got it right by selecting Trump. Special thanks to all the alumni, parents and friends whose support made this valuable learning experience possible!

As if the students' predicting the future of U.S. politics was not significant enough for one weekend, the Board of Trustees announced their unanimous election of William C. (Will) Dudley as Washington and Lee's 27th president. He will take office on Jan. 1, 2017. Will's impressive background, his current role as provost at Williams College, and other particulars may be found on pp. 24-29. There are good reasons to be excited about our future under his leadership. Will

The Mock Convention is singular; it made me extremely proud to be a W&L alumnus — whether or not the students got it right by selecting Trump. Special thanks to all the alumni, parents and friends whose support made this valuable learning experience possible! As if the students' predicting the future of U.S. politics was not significant enough for one weekend, the Board of Trustees announced their unanimous election of William C. (Will) Dudley as W&L's 27th president. He will take office on Jan. 1, 2017.

William S. David was inducted into the Avon Old Farms Athletic Hall of Fame and honored on Ryan Field during a halftime presentation at the school's homecoming football game.

William P. McKelway Jr. retired from the Richmond Times-Dispatch after 44 years as the longest-tenured reporter for the paper.

John D. Klinedinst opened a new office of his firm, Klinedinst PC, in Seattle.

**B. Christopher Lee '71**, of West Chester, Pennsylvania, is included in the Best Lawyers 2016 as Philadelphia Litigation-Construction Lawyer of the Year for the 10th consecutive year. He is a shareholder of the Philadelphia law firm Jacoby Donner PC.

John G. Tucker and his wife, Carmen, have opened Stonesong Antiques on Main Street in the historic Catskill mountain town of Andes, New York. They and their dogs, Nunda and Raleigh, live in the countryside in an early-19th-century farmhouse.

William P. Peak Jr. released his debut novel, "The Oblate's Confession," in 2015. Kirkus Review named the book to its Best Indie Books of 2015 list. This is the fifth national honor the book has received.

Ralph H. Smith II, president and CEO of the Ralph Smith Group LLC and special counsel at Jones Walker LLP, has expanded the Global Innovation Alliance following meetings this past summer at the University of Florence in Italy and at Oxford University in the United Kingdom. The GIA is a consortium of government, business and academic institutions organized to promote scientific innovation and economic development. Smith received the Distinguished Friend of Oxford Award at a ceremony at Oxford University.



College roommates and lifelong friends T. Haller Jackson '73 and G. Archer Frierson '73 won the Six Shot shotgun tournament on Dec. 5, 2015, in Shreveport, Louisiana, Each individual was given six shells to shoot anything legal in Louisiana, hence some strange critters shown in the picture. Archer bagged four ducks with six shots and Haller had three. Haller's daughter, Rebecca, is a member of the Class of 2012, while Archer's son, Allen, is a member of the Class of 2011, and his daughter Marion Kacos graduated in 2005.

Craig H. Coller retired from the Miami-Dade County attorney's office after nearly 36 years. He retired as chief of the Land Use, Zoning and Environmental Law Section. He opened his own practice and serves as special land use counsel for the city of Coral Gables, Florida.

Patrick J. Reilly has been nominated president-elect by the Bar Association

of Lehigh County. He is a partner at Gross McGinley LLP. In this position, Reilly will continue to participate on the board of directors, guiding the organization in its mission to provide legal education, uphold the ethical standards of the industry, and encourage social and professional relationships between members.

Michael J. Malesardi joined

NVR Inc. as senior vice president of human resources in October 2015. Michael and his wife, Kelly, reside in Great Falls, Virginia, and celebrated their 30th wedding anniversary in December. Mike enjoyed a getaway in September to Montana hosted by Ware Palmer '82. Also in attendance were fellow Phi Kappa Sigma brothers Jay Irons '82, Bill Alfano '82, William Clark '82, Ted Stevenson '82 and Doug

Daniel J. Fetterman ('87L) was named as one of the National Law Journal's 2015 White Collar Trailblazers for his "deep passion and perseverance in pursuit of their mission, having achieved remarkable successes along the way."

Duane C. Presten III joined the Atlanta office of Womble Carlyle Sandridge & Rice LLP, in Atlantic Station.

Floyd M. Wiley III was listed on Barron's 2015 list of America's Top 1,200 Financial Advisors. Wiley has



Ware Palmer '82 had the good fortune to catch up with lacrosse teammates Rob Staugaitis '82 and Pere Roberts '81 and to have youngster Tyler Suiters '91 join them. From I. to r.: Tyler, Rob, Ware and Pere.

worked at Merrill Lynch since 2001. He and his wife, Ellen, live in Atlanta with their three children.

M. Lucy Anderson ('95L) became a senior attorney for the city of Houston in November.

Michael P. Reynold was promoted to partner at the McGuireWoods law firm. He also serves as a senior vice president for McGuireWoods Consulting, assisting clients with government affairs and advocacy work. He and his family reside in Richmond.

David W. Skeen Jr. will become the next head of school at Harding Academy in Nashville, Tennessee, in July 2016.

## Marie Trimble Holvick ('08L)

was promoted to partner at Gordon & Rees LLP. She practices in the employment group at the firm's San Francisco office.

Andrew A. Latimer became the director of corporate finance for Aleris, a global aluminum products company, and moved to Ohio. Previously, he was with BB&T Capital Markets in Richmond for 10 years as an investment banker and was a vice president in its commercial and industrial group. He and his wife, Elizabeth, welcomed their first child, Mia Jane, on Aug. 20, 2014.

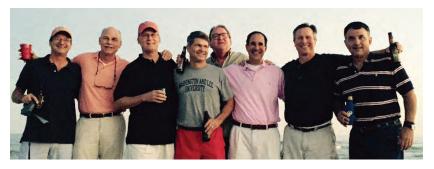


It's never too late to celebrate recipients of the Distinguished Alumni Award. Somehow, back in 2012, we neglected to run a photo of these two Five-Star Generals, who received the distinction that year at their 60th reunion. Dick Denny '52, '54L (left), of Atlanta, is a retired attorney and the founder of the High Museum Atlanta Wine Auction. Frank Barron '52 (right), of Rome, Georgia, is retired as an executive with the Rome Coca Cola Bottling Co. and other local Coke companies.

Kasee Sparks Heisterhagen was appointed by the president of The Maritime Law Association of the U.S. to the Special Committee on Cybersecurity. Heisterhagen has experience in the areas of admiralty and maritime law, creditors' rights, bankruptcy and insurance litigation. She works with clients on issues of maritime liens and vessel seizures and has in-depth experience in the fields of marine finance and marine-related bankruptcies.

## Sarah Ratzel Hartsfield ('12L)

joined Winstead PC as an associate in September. She lives in Charlotte, North Carolina.



Michael T. Cleary '78 reunited with classmates for a beach weekend at the home of Travis Bass '78 on Pawleys Island, where they gathered for a long weekend of introducing wives to old friends, good meals, beach walks and great conversations. From left to right in the photo are Travis Bass, Greer Barriault '78, Rob Sult '78, Mark Hampton '78, Lee Muse '78, Erik Greenbaum '78, Mike Cleary and John Martin '78.

**David J. Thomas** was sworn into office as the Austinburg township fiscal officer in December. He is the youngest public official in his county, and one of the youngest in the state of Ohio. Thomas is responsible for creating his township's budget, ensuring the funds and accounts are well maintained, among other financial duties. He served as his county's Young Republican president, joined his local Rotary Club, and served on the leadership team for the Northeast Ohio W&L Alumni Chapter.

Susan E. Terzian '00 to John "J.R." Gorham, on Aug. 29, 2015, in Hilton Head Island, South Carolina. The Gorhams reside in Fairfax, Virginia, where Susan is assistant general counsel at MicroStrategy Inc., and J.R. is a project manager for Humphrey Rich Construction Group.

### Dr. Harold R. Howe III '05 to Jess

Pedrick on Oct. 31, 2015, in Greenville, South Carolina. In attendance were Harold Howe '76, Doug Faris '76, Khaki Howe '07, Jonathan Howe '14, Dan Jones '05, David Startsman '05, Adam Chesborough '05, Warren Hunter '05, Mike Fisher '05, Spencer Karney '05, Trent Hawthorne '05, Pat Casey '05 and Henry Slauson '06.

**Sahar Kamali '05** to Ryan Murray on June 21, 2014, at the Camden County Boathouse, in New Jersey. Bridesmaids included Megan Garner '05 and Kimberly Hurd Hale '05.

## Schereeya Y. Taylor '14 to

Anton D. Reed '14 on Aug. 8, 2015, in La Grange, North Carolina. They were joined by many W&L alums from across the country.

Dr. Rebecca L. Bagdonas '98

and her husband, Vineet, a daughter, Annabelle Elise, on Nov. 3, 2015. She joins sister Victoria Caroline. They live and work in New York City.

(Births continued on page 37)



McQueen Calvert '05 to Matt Johnson on Sept. 6, 2015, on the island of Curacao in the Dutch Caribbean. Joining them were Matt Calvert '75, '79L, Anne Russell Calvert Bazzel '08, Johnson Bazzel '06, Hardie Calvert Tatman '10, Brett Tatman '09 and Kara Lehman '05 (not pictured). The couple live in Atlanta, where McQueen is a brand manager for Georgia-Pacific Consumer Products, and Matt is a division financial manager at The Sherwin-Williams Co.



F. Parks Brown '04 to Susan Jill Stahlman on Oct. 10, 2015, in San Antonio, Texas. They both practice law in San Antonio. From l. to r.: August Buchburger '04, Jeremy Roberts '04, Paxton Riter '04, Nick Birkenhauer '04, Wright Sigmund '04, Scott Kucinski '04, Susan Stahlman, Parks Brown '04, Lee French '04, Nathan Stovall '03, Caroline Parker '04, Allen DeBard '05 and Kelly Birkenhauer '07. Not pictured: Shelby Stevens '05.



Michael E. Hartford '12 to Katelin Meakem on Sept. 6, 2015, in Pittsburgh. From l. to r.: Joseph Doyle '12, Peter Alston '12, Ryan Williams '12, CJ Thompson '12, Mac Davis '12, John Fitzgibbons '12, Jake Pelton '13, the bride and groom, Philip Bassani '12, Patrick Hyland '12, Charlotte Bancroft '12, Spencer Frantz '12, Claire Higgenbotham '14, Bobby Rutherford '12 and Katherine Price '13.



George E. Morgan IV '10 to Kelsey M. Wright '10 on Aug. 8, 2015, in Richmond. The wedding party included James Wolff'10, Paul Schaufele '10, Will Wilkerson '10, Ellie Simmons '10, Natalie O'Dell '10, Jessica Vercellino '10, Caroline Helms '11 and the groom's sister, Sarah Morgan '15. Over 40 alumni were present, including 20 members of the Class of 2010. George and Kelsey live in Charlottesville and serve as co-presidents of the Blue Ridge Alumni Chapter.



Courtney Webre '11 to Tadd Hatcher '11 on June 20, 2015, in Houston. Many Sigma Chis and Kappa Deltas were in attendance, as well as other fellow Generals. Front row, from l. to r: Samantha Oyler Van Denburgh '10, Marissa Mann '11, Justine Churchill '11, Virginia Dickinson LaSala '11, Courtney Fairbrother '11, Taylor Joosten '11, Ashley Carr Scully '11, Caitlin Haigis '11, Katherine Cancelmo '12, Christine Balistreri '11, Ellen Stauffer '13, Sarah Sorenson '13. Second row: Richard Cancelmo Jr. '80, Daniel Van Denburgh '11, Luke Andrews '11, Rhett Rayos '11, Kevin Mannering '10, Martin Rodgers McLendon '11, Virginia Hodges '11, Poppy Hall '11, Cara Sullivan '11, Katherine Geddes '11, Katherine Michaels, Kathryn Stewart '13, Robert Foster '13, Kaelin Fraley '13, Caroline Bovay Meric '11, Thomas Meric '12. Third row: Brian Keegan '11, Scott Shad '11, Stephen LaSala '11, Sohil Aggarwal '13, Meredith Snyder '14, Rand Potter '11, Kristin Staffo Randall '11, Joseph Stockmeyer '11, Skylar White '11, William Hall '11, Stockton Bullitt '12, David Armstrong '11, Christopher Wornom '08, John Gragg '13, Thomas Bowden '11, Christopher Wells '11, Pearson Nibley '11. Fourth Row: Brooks Tobin '11, Alex Burpee '08. Not pictured: Sarah Hagan '11, Trey Hatcher '14, Stephen Randall '11.



Tess Hayden '11 to Ryan Frenchik on July 11, 2015, at Hermitage Farm in Goshen, Kentucky. The bridal party included Kathleen Ninan '11, Charlotte Cornbrooks '11 and Jenna Worsham '10. Over 30 Generals were present to help the couple celebrate. The Frenchiks are enjoying life in Anchorage, Alaska.



Nicholas R. Fox '09 to Cara Cattaneo on May 30, 2015, at The Tidewater Inn, in Easton, Maryland. In attendance were John Christopher '09, Marston Smith '08, Paul Crook '09, Brett Tatman '09, Matthew Manning '09, Edward Kingsbery '09, Taylor Mitchell '09, Kelsi Robinson '09, Susan Crook '09, Hardie Tatman '10, Craig Malkmes '09, George Dalton '09, Benjamin Wilson '09, Mark Pahl '09, Jessica Kingsbery '09, Arthur Crafaik '09, Paul Stack '09, Michelle Fox, Ned Lundvall '11, Michael Cattaneo '09 and William Fox '05.



Catherine Overend '05 to Peter Stewart on Aug. 29, 2015, in Jackson Hole, Wyoming. Catherine works for Korn Ferry as a senior executive search associate in the supply chain practice. Her husband is a financial adviser with BNY Mellon, and they live in Atlanta.



Emily T. Allender '11 to Cameron B. Wilhoit '12 on October 3, 2015, in Fort Worth, Texas. The ceremony was officiated by a fellow alum, the Rt. Rev. (and retired bishop) Sam Hulsey '53, who mentioned the unique bond amongst W&L alumni in his homily. The bridal party included Liz Gallo Pope '11, Callie Clemons '11, Blakeley Simpson '11, Liza Haynie Heaton '11, Katharine Farrar '11, Wilton Megargel '11 and Gretchen Fritchie '11. Groomsmen included Macgreagor Stevenson '12, Andrew Dopp '12, Wesley Graf '12, Swan Burrus '12, Connor Danielowski '12, Andrew Bonds '12 and Carl Grote '12. Over 30 other Generals attended, including Hudson Allender '72, father of the bride. The Wilhoits reside in Charleston, South Carolina.



Joel E. Miller '89 to Jenny Walker on Oct. 31, 2015, in Sparta, Georgia. Groomsmen included Bill Hoehn '91, Ross Darling '88 and Tim Truxell '91. Attendees included Jamie Fuller '90, Ann Fuller '90, Bryna Darling, Professor Jenefer Davies, Erik Jones '91, Evan Kline '90, John Godfrey '93, Tiffany Swanson, Greg Euston '90, Kimberley Euston, Dirk van Assendelft '90, Chrissy Welsh, Sarah Drawdy, Vance Drawdy '89, '92L, Christopher Callas '89, Elizabeth Amandus, Matthew Upton '88, Sue Ann Upton, John Pipkin '89, Richard James '89 and Cynthia James.



Victoria M. Stevens '10 to Alexander N. Choksi '11 on Aug. 29, 2015, in Easton, Maryland. The wedding party included Ellie Simmons '10, Erika Khalek '10, Jen Nunes '10, Maggie Fiskow '10, Pete Salvati '11, Ben Belair '11, Bryce Sweeney '11 and Tom Pignatelli '09. Many alumni from the classes of 2009-2012 attended. The couple reside in Palo Alto, California.



Kimberly N. Sampson '04 to Patrick Bazemore, on Dec. 6, 2015, in New Orleans. They live in Washington, D.C. From l. to r.: Arnita Wofford '04, Cherisse Sawyer '03, the bride, Tiffany Jenkins '05 and Karelle Samuda '04. Kimberly received her CIDESCO, Comité International d'Esthétique et de Cosmétologie, an international beauty therapy diploma representing the highest standards of esthetics in more than 30 countries. She works as training director for a luxury spa skin care brand.



Jennifer V. Lysenko '09 to Tim B. Johannsen on July 18, 2015, in Albany, New York. The wedding party included Emily Deddens '09, Alexandra Scaggs '09, Keri Geiger '08 and Jacob Geiger '09. The couple reside in Lynchburg, Virginia.



Catherine H. Pearsall '10 to John E. Stalle '13 on June 13, 2015, in Lexington.

Alan R. Cuthbertson '98 and his wife, Amanda, a daughter, Britt Ramsay, on Sept. 4, 2015. Britt joins sisters Katie and Ashley in Arlington, Virginia.

J. Boyd Camak III '00 and his wife, Sara, a daughter, Charlotte Elizabeth, on Dec. 5, 2015. They reside in Ashburn, Virginia, where Boyd works in technology sales at Appian.

David S. Levinson '00 and his wife, Sarah, twin daughters, Claire McPherson and Evelyn Virginia, on Feb. 27, 2015.

Sarah Walters Burnsed '01 and her husband, Jimmy, a son, Reed Thomas, on March 12, 2015. Sarah continues her research as a marine biologist with the Florida Fish and Wildlife Research Institute, and the family reside in Fort Myers, Florida.

### Dr. Wendy Case Kjeldgaard '01

and her husband, Nick, a daughter, Freja Jensen, on Dec. 31, 2015. She joins brother Rasmus. They live in Yarmouth, Maine.

Elizabeth Kelsey Scruggs '02 and her husband, John, a daughter, Mary Elizabeth "Betsy," in April 2015.

Jane Ledlie Batcheller '03, '08L and G. Brooks Batcheller '04, a son, William Daly, on June 13, 2015. They live and work in Atlanta.

Austin S. Calhoun '03 and her wife, Kate, twin daughters, Rhys Clay and Lucy Blair, on Nov. 20, 2015. Rhys and Lucy join brother Grady. The family live in Minneapolis, where Austin works at the University of Minnesota.

Julia Simmons Healy '03 and Kyle G. Healy '03, a daughter, Katherine Hawk, on June 18, 2015. She joins sister Swift.

John K. Weedon '03 and his wife, Brooke, a son, Beau Stegall, on June 29, 2015. Beau joins brother Jake, grandfather Jerry Weedon '70 and aunt Lauren Weedon Hopkins '99. The family live in Jacksonville, Florida.

Amanda Basham Atkinson '04 and William K. Atkinson '02, a daughter, Emmeline Louise, on Nov. 17, 2015.

Sarah Stanton Craft '04 and George S. Craft '05, a son, Thomas Casey "Tommy," on Aug. 14, 2015. He joins brother James and sister Mary.

Michael M. Denbow '04 and his wife, Ali, a son, George Duthie, on Nov. 3, 2015. George joins sister Gracie and twin brothers Jack and Henry.

Ansley Warren Goyarts '04 and her husband, Peter, a son, Wesley Warren, on Sept. 12, 2015. Wesley joins sister Adair.

Jennifer Miller Jacob '04 and her husband, Allen, a son, William Wescott, on Sept. 11, 2015. William joins sister Katherine. The Jacobs relocated from Norfolk, Virginia, to San Diego in January 2016.

Kara Harbert Markin '04 and her husband, Nick, a son, Tom, in May 2014. Kara will graduate from residency in June 2016 and has accepted a position as an academic internist with the University of Nebraska Medical Center. They live in Omaha.

Lisa Mobley Miller '04 and Nicholas C. Miller '04, a daughter, Adelaide Virginia, on Nov. 20, 2015. Adelaide joins sisters Eliza and Genevieve. The family reside in Austin.

Sarah Kavanaugh Pfeister '04 and her husband, John, a daughter, Mary Hunter, on July 30, 2015, in San Francisco.

**Christina Webster Stanek '04** and Christopher J. Stanek '04, a daughter, Anna Webster, on Sept. 22, 2015. She joins brother Paul.

Kate Talbert Vose '04 and her husband, Rob, a daughter, Caroline Marie, on July 30, 2015. Caroline joins brother Ryan and sister Lacey. The family reside near Charlotte, North Carolina. Kate stays at home, and Rob works for Lowes Inc.

Dr. Michelle J. Chastain '05 and her husband, Adam, a daughter, Mabel Irene, on April 17, 2015.

Virginia Helms Warlick '05 and her husband, Coulter, a son, Hayes Phifer, in April 2015. He joins sister Elsie.

Christine Gray Cole '06 and Justin B. Cole '07, a daughter, Eleanor Grace, in February 2015. Ellie joins sister Charlotte Merie, born in December 2012.

Sara Duckworth Wagoner '06 and Michael M. Wagoner '07, a daughter, Lucy Vaden, on Dec. 13, 2015. Her grandfather is John Duckworth '71, and her uncle is Alex Duckworth '09. The family reside in Tallahassee, Florida.

Katherine Garrett Arcati '07 and Matthew B. Arcati '07, a son, William "Will" Leland, on Dec. 23, 2015. The family live in Manhattan.

Padrick D. Dennis '07 and his wife, Mary, a daughter, Mary Elizabeth "Mae," on Aug. 14, 2015.

Anne Tipton Manning '07 and S.C. Reid Manning '06, a daughter, Eleanor Fishburn, on Sept. 23, 2015. They live in Victoria, Texas, and visit W&L friends in Dallas, Houston and Austin as often as they can.

Lee M. McLaughlin III '07 and his wife, Jess, a son, Lee Massey IV, in November 2015. They relocated to Lexington to raise their family and continue to help direct Camp Maxwelton for Boys and Camp Lachlan for Girls in Rockbridge Baths. Lee and Jess are also real estate agents with J.F. Brown Real Estate Services in Lexington.

Sean P. McKinley '09 and his wife, Kelli, a son, William Sean, on June 9, 2015. They reside in Houston, where Sean practices law with Latham & Watkins LLP.

John W. Johnston '40, of Lexington, died on Sept. 5, 2015. He served in the Army Air Force during World War II. He worked in real estate in North Carolina, South Carolina and Virginia and was the president of the Richmond chapter of the American Society of Real Estate Appraisers. He was brother to Douglas E. Brady '37, father to James G. Johnston '10 and cousin to William G. Patterson '48.

William L. Shannon '41, of Shelbyville, Kentucky, died on Dec. 20, 2015. He was a funeral director for 73 years and an embalmer for 69 years. He taught at the Kentucky School of Mortuary Science and for the American Red Cross. He coached high school sports, instructed the Army Aircrew Program at Davidson College and was deeply involved in his community. He belonged to Beta Theta Pi.

Stanley R. Mitchell '43, of Malibu, California, died on Nov. 13, 2015. He served in the Army during World War II. He belonged to Phi Epsilon Pi and was cousin to Bernard Levin '42, '48L and father to Dr. Barry W. Mitchell '71.

E. Dean Finney '45, of St. Johnsbury, Vermont, died on Oct. 14, 2015. He served in the Army Signal Corps for three years during World War II. He worked in radio and broadcasting for over 50 years. He belonged to Lambda Chi Alpha and was brother to Graham S. Finney '52.

Ross S. Keller '45, of Williamstown, Massachusetts, died on Nov. 20, 2015. During World War II, he served in the Army with the Corps of Engineers. He

### THE FUTURE LOOKS BRIGHT

ill Dudley will succeed Ken Ruscio as our next president. While you will form your own judgments in time, let me share some observations.

I was honored to serve on the search committee. It went smoothly thanks to the leadership of our chair, Trustee Craig

Owens '76, and our expert search firm, Storbeck Pimentel. After two days on campus and learning about the past decade at W&L, the consultants observed that Ken Ruscio's shoes would be very large ones to fill. So we were a little anxious when we began.

We were guided by input from a broad cross section of the campus and alumni. Each finalist was very impressive on paper, and we certainly focused on personal qualities and fit. We agreed that whoever we would recommend to the trustees had to "get" W&L. We discussed with the candidates the Honor System, a civil and caring community, fine faculty who value personal teaching, Greek life, our student athletes, integrity, sound financial management, work to do on diversity, strong student governance, and our unique collection of liberal arts, pre-professional and legal education. Also, while W&L will be developing a new, forward-looking strategic plan, the committee agreed



that nothing is broken and that we need evolution, not revolution.

Dudley displayed a scholar's mind and a keen appreciation for W&L. His excitement at the prospect of leading our university was visible. He nailed his final interviews, showing his knowledge about W&L, thoughtfulness on our heritage and our future, and his broad skill set. He is a former Division III student athlete and team captain who values athletics. His references were outstanding. Several of them said: "We know he will be a college president, he is ready, and you'll be glad if you are the one."

Dudley stressed that listening would be important in his first year or so. He shows no individual or preconceived agenda. He does not want W&L to chase or try to mirror another college. He is warm and low key, with deep experience, balance and a personality that seems right for the W&L community.

The search committee and the trustees are convinced that Will Dudley is a very promising leader for W&L, and Will Dudley is delighted to be W&L's next president. Having lived in Virginia until he went to college, he views it as a kind of happy homecoming. We look very forward to creating opportunities for you to meet him.

> -Beau Dudley '74, '79L **Executive Director of Alumni Affairs**

worked for the Stouffers and Sheraton corporations; directed housing and food services at St. Lawrence University and food services at Williams College; and ran the Asticou Inn in Maine.

Frederick C. Sage '46, of Boulder, Colorado, died on Dec. 3, 2015. He served in the Navy V-12 program during World War II. He had a career in hospital administration and helped implement Medicare programs within Health and Human Services. He belonged to Sigma Nu.

Dr. Clifford Sperow '46, of Martinsburg, West Virginia, died on Sept. 17, 2015. He served in the Army. He was an orthopedic surgeon for over 40 years. He was father to Clifford Sperow Jr. '96.

### Charles J. Williamson III '46, of

Augusta, Georgia, died on Dec. 6, 2015. He served in the Army during World War II. He worked for Merrill Lynch and retired as vice president. He was involved in many charities and belonged to Phi Kappa Sigma.

### The Hon. J. Randolph Tucker

Jr. '48L, of Richmond, died on Nov. 27, 2015. He served in the Army as a combat officer with the Second and Third Armored Divisions. He served as judge of the circuit court of the City of Richmond and on the VMI board of visitors and belonged to Phi Kappa Psi. He was father to Carter H. Tucker '80 and grandfather to Carter H. Tucker Jr. '13.

### Lawrence B. Wales Jr. '48L, of

Virginia Beach, Virginia, died on Jan. 2. He served in the Navy during World War II, the Korean War and in the Navy Reserves. He worked in finance.

### Samuel M. Boykin Jr. '49, '51L,

of Palm Beach, Florida, died on Dec. 8, 2015. He served in the Army as an Airborne Ranger paratrooper and jumpmaster. He owned the SMB Steel Corp. and was chairman of the board, president and CEO of Ingalls Iron Works Co. His projects included the space shuttle towers and moon launch towers at Cape Canaveral. He belonged to Phi Delta Theta.

G. Bruce West '49, of Mattapoisett, Massachusetts, died on Aug. 20,

### Trustee Emeritus Thomas Hal Clarke Sr. '38L

Thomas Hal Clarke Sr. '38L died on Nov. 1, in Atlanta. He was 101. He served on the Law Council (1973–1976), as vice president and treasurer of the Alumni Board (1970–1974) and on the Board of Trustees (1975– 1984). He and his wife, Mary Louise Hastings Clarke, gave generously to W&L, especially to the School of Law, over several capital campaigns. The W.O. DuVall Fund, which supports law scholarships, honors Clarke and two other W&L alumni.

Clarke was born in Atlanta on Aug. 10, 1914. After obtaining his bachelor of laws from W&L, where he belonged to Delta Tau Delta fraternity, he studied at the Mannix Walker School of Foreign Service and worked at the U.S. Consulate General in Toronto, Canada.

During World War II, he served in the Navy as communications officer on the U.S.S. LST-373 in the European Theater, including at Normandy on D-Day. The end of the war found him in the judge advocate general's office in Shanghai, China.

Following the war, he established the Atlanta law firm of Clarke and Anderson, later called Mitchell, Clarke, Pate and Anderson. Clarke practiced real property and savings and loan law. In 1969, President Richard M. Nixon appointed him the Democratic member of the Federal Home Loan Bank Board.

In 1973, he returned to Atlanta and his law firm. He added to his portfolio the duties of copyright trustee (along with Paul Anderson and Herbert Elsas) of the novel "Gone with the Wind," succeeding his law partner Stephens Mitchell, who was the brother of Margaret Mitchell, author of the 1936 bestseller.

Clarke served as president of the Atlanta Bar Association and of the Old Warhorse Lawyer's Club. He chaired the corporate section of the American Bar Association and served as section delegate to the House of Delegates. He helped found the International Bar Association Building Society Committee and served as its chairman.

Clarke's civic service included the Atlanta Historical Society (president and chairman), the Atlanta branch of the English Speaking Union, the Ansley Park Civic Association and the Board of Visitors of Emory University. He and his wife owned and restored Kilfane House, a historic property in Ireland's County Kilkenny.

Clarke is survived by his wife of 64 years, Mary Louise Hastings Clarke; his son, Hal Clarke Jr. '73, '76L, and daughter-in-law, Nan Clarke '76L; his daughter Katie Clarke Hamilton and son-in-law Bill Hamilton; his daughter Becky Clarke Morrison and son-in-law Ralph Morrison; eight grandchildren (including Charlie Clarke '05, Robbie Clarke '06, '11L and Clarke Morrison '12); and two great-grandchildren. His other W&L relatives are great-niece Aria Allan '12, '16L and distant cousin Penn Clarke '13L.

2015. He served in the Army as a staff sergeant in Korea. He founded West and Brady Advertising and taught English at Tabor Academy. He was brother to Robert W. Root '42, uncle to Robert W. Root '70 and father to George B. West '79. He belonged to Beta Theta Pi.

Damon G. Yerkes '49, of Jacksonville, Florida, died on Aug. 23, 2015. He served in the Army Air Corps

during World War II and received a Purple Heart. He was president of the Florida Hardware Co. He was father to Damon G. Yerkes '13L and brother to Judson B. Yerkes '51. He belonged to Kappa Alpha.

R. Dabney Chapman '50, of Shepherdstown, West Virginia, died on Sept. 28, 2015. He served a full career, as a member of the Air Force, and in the Foreign Service of the Department

### Jorge Estrada '69, Trustee Emeritus, Distinguished Alumnus

Jorge Eliecer Estrada '69, a trustee emeritus, died on Dec. 10, 2015, in Buenos Aires, Argentina. He was 68. He was the president of Petrolera del Comahue and president and chief executive officer of JEMPSA Media & Entertainment. He also oversaw companies in industries ranging from agriculture and cattle production to tourism and wine.

In addition to his wife, Ana Maria "Nancy" O'Toole Estrada, Estrada is survived by their five children: Ana Maria "Annie" Estrada Postma '04 (and her husband, Will Postma '02), Maria Carolina "Carol" Estrada '05, Juan Ignacio Estrada '06, Estefania Helena "Estefi" Estrada '13 and Jorge Javier Estrada '16. He also is survived by four grandchildren.

Estrada served on the Board of Trustees 2003–2012, traveling from Buenos Aires to Lexington for all 27 meetings during his tenure. He also served a term on the Williams School Advisory Board and as an alumnusin-residence. Estrada had recruited several dozen Argentinian students for W&L. He received the Distinguished Alumnus Award in 1999.

A generous supporter, Estrada was always grateful for the moral and financial support that contributed to his success as an international student at W&L and in his career. The family's philanthropy to W&L includes leadership gifts supporting the Annual Fund, the construction of Wilson Hall, the renovations to Robinson Hall, and the construction of the Center for Global Learning.

Estrada was born on Aug. 15, 1947, in Medellin, Colombia. He came to W&L through the International Student Exchange Program, graduating with a B.S. in geophysics. Trustee Emeritus Isadore M. Scott '37 funded the scholarship that allowed Estrada to attend. He then did graduate work at the Massachusetts Institute of Technology before returning to South America to pursue a career in oil and gas exploration from his adopted home base in Argentina.

Estrada also was the founding shareholder and director of Vantage Drilling Co., Houston; an investor and member of the board of advisors of DLJ South American Partners, a private equity firm; the director of Santillana, the largest Spanish-language textbook publisher; and president of Nostalgie Inc. and Velvet Symphony. He was a senior advisor and investor in the private equity firm Victoria Capital.

In 2012, the government of the Republic of Singapore appointed Estrada as Singapore's Honorary Consul-General in Buenos Aires, with jurisdiction over Argentina.

He had served as vice president and president of the Lincoln American School of Buenos Aires and had been a member of the Clinton Global Initiative since 2005. Estrada belonged to the Society of Exploration Geophysicists and is listed in Marquis Who's Who in the World.

of State as a U.S. information agency officer. He taught German and Russian at Shepherd College. He was brother to John S. Chapman '50 and belonged to Phi Kappa Sigma.

Allen H. Chappel '50, of New Orleans, died on March 11, 2014. He was a professor of German at the University of New Orleans. He belonged to Lambda Chi Alpha.

George W. Ginn '50, of Covington, Virginia, died on Aug. 3, 2015. He served in the Army during World War II. He worked as a geologist with the State of California Mineral Department, Lands Commission.

F. Alden Murray Jr. '50, of Frederick, Maryland, died on Aug. 12, 2015. He served in the Navy during World War II. He worked in radio and real estate and belonged to Delta Upsilon.

David D. Bien '51, of Ann Arbor, Michigan, died on Sept. 25, 2015. He was a member of the lacrosse team and valedictorian of his class. He was a professor of French history at the University of Michigan. He twice received the William Koran Prize of the Society for French Historical Studies. He was brother to William D. Bien '46 and belonged to Delta Tau Delta.

Frank H. Callaham Jr. '52, of Norfolk, Virginia, died on Oct. 25., 2015. He was a reporter and an editor. He belonged to Phi Gamma Delta and was brother to Thomas M. Callaham '56.

The Rev. Jack Eubanks '52, of Charlotte, North Carolina, died on Dec. 16, 2015. He served in the Marine Corps before earning his master's in divinity.

Dr. Hugh Francis Jr. '52, of Memphis, Tennessee, died on Sept. 29, 2015. He was chairman of the department of surgery at Wright-Patterson Air Force Base in Dayton, Ohio. He received many awards during his time as a surgeon in Memphis. He was cousin to Henry W. Jones '52. He belonged to Sigma Alpha Epsilon.

Edward E. Gardiner '52, of Bryn Mawr, Pennsylvania, died on Dec. 26, 2015. He served in the Marine Corps. He worked for the Schmidt Brewing Co., Pepsi Cola Bottling Co. and Amtel Systems Corp. He belonged to Beta Theta Pi.

The Hon. William E. Gladstone '52, of Delray Beach, Florida, died on Oct. 3, 2015. He was a partner with August, Nimkoff and Gladstone before joining the bench in the juvenile division. He belonged to Zeta Beta

Tau.

George K. Kasnic '52, of Hamilton, Ohio, died on Sept. 22, 2015. He served in the Army Signal Corps in Korea and worked as an engineer and manager for tile, glass and can companies.

Edwin K. McClellan '52, of Johnson City, Tennessee, died on Nov. 28, 2013. He belonged to Delta Tau Delta and was cousin to Richard A. Davis '58.

### Frank Parsons '54, Longtime W&L Administrator

Frank Arthur Parsons, who worked in multiple areas of the administration from 1954 to 1999, died on Jan. 28. He was 87.

"It's hard to know where to begin when describing exactly what Frank did during his 45 years here, because Frank did just about everything," said President Ken Ruscio '76.

"His multifaceted career encompassed the integration and coeducation of the student body, both of which enriched W&L, as well as the improvement and expansion of our facilities," continued Ruscio. "It's remarkable to think of all the positive changes Frank shepherded and of his devotion to

W&L. His legacy will endure for many generations to come."

Parsons' positions at W&L included director of publicity; assistant to three presidents (Fred Cole, Robert Huntley, John Wilson); director of institutional research; director of planning and development; university editor; coordinator of capital planning; director of special communications projects; coordinator of facilities planning; director of public relations and information; director of sports information; and director of the news office.

Frank Arthur Parsons was born on May 26, 1928, in Staunton, Virginia. He served in the Army from 1945 to 1948 and 1950 to 1951. While in the service, he wrote for the Pacific Stars & Stripes.

After the military, he worked as the managing editor of the Clifton Forge (Virginia) Daily Review from 1949 to 1950 and during the summers of 1952, 1953 and 1954, while he was an undergraduate at W&L.

Parsons graduated in 1954 with a B.A. in political science. He belonged to the Phi Kappa Psi fraternity.

He came to work at W&L on Sept. 1, 1954. During his 45 years, he oversaw the fraternity renaissance of the late 1980s. He served on the Coeducation Steering Committee that prepared the university for the arrival of women undergraduates in the mid-1980s. The road that leads to the sorority houses is named Frank Parsons Way for his role in that residential project. The Lenfest Center and Sydney Lewis Hall took shape under his oversight. He oversaw the publication of the book "Come Cheer for Washington and Lee: The University at 250 Years." He hired Sally Mann as the university photographer and encouraged her budding career.

In 1982, President Huntley told this magazine: "In every success which the school has achieved in the past 15 years, Frank has played a vital and usually essential part."

In addition to a strong work ethic, Parsons had a waggish sense of humor, as exemplified by what became



known as "The Squirrel Memo." In 1974, when plans for Leyburn Library were underway, he filled out an application for federal assistance under the Higher Education Act. In convoluted bureaucratese, the form asked several questions about the effects of the library's construction on wildlife. Parsons replied in a matter-of-fact yet tongue-in-cheek way about those animals. "They have no apparent difficulty in adjusting to relocations brought on by non-federally supported projects," he wrote. "The library would appear to have no capacity for affecting the squirrels' or other animals' genes."

President Huntley soon received a reply from a bemused director within the Department of Health, Education and Welfare. "I salute Washington and Lee and the application preparer anonymous.... The mountain of paperwork which confronts me daily somehow seemed much smaller the day I read about the squirrels in Lexington, Virginia."

The Wall Street Journal picked up the story from a W&L news release, writing approvingly in an Oct. 24, 1974, editorial of Parsons' memo and HEW's sense of humor. W&L, in turn, gave Parsons two one-of-a-kind honorary degrees: an M.S. (Master of Squirrels) and a D.F.A. (Doctor of Federal Aid).

For his contributions, Parsons received honors from the students, with the Ring-tum Phi Award, and from alumni, with the Lynchburg Citation from the Lynchburg Alumni Chapter. When he retired in 1999, the city of Lexington issued a proclamation of thanks and appreciation to Parsons "for his sensitive and loyal service to both Washington and Lee and to the City."

In 2003, Sally Mann and her husband, Larry Mann '70, established an endowment in Parsons' honor that helped fund the first studio art program in photography at W&L.

Parsons belonged to the academic and leadership honor societies of Phi Beta Kappa, Beta Gamma Sigma and Omicron Delta Kappa. In Lexington, he was an active member of the Fortnightly Club, That Club and the Pub Club.

His community service included the Lexington Chamber of Commerce, the Rockbridge Area Conservation Council, the board of Lime Kiln Arts and the Whetstone Pond Association of Abbott Village, Maine. He served as a deacon of the Manly Memorial Baptist Church. After retirement, he directed the restoration and rebuilding of the Lexington Presbyterian Church following the devastating 2000 fire.

He is survived by his daughter, Laura Parsons. Parsons' wife, Henrietta "Henny" Hoylman Parsons, died in 1997; their son, Gregory, passed away in 1973.

### Florida Supreme Court Justice Leander J. Shaw Jr., **Holder of Honorary Degree**

Leander J. Shaw Jr., who received an honorary doctor of laws from W&L in 1991 and served as a judge-in-residence at the W&L School of Law, died on Dec. 15, 2015, in Tallahassee, Florida. That state's first African-American chief justice and second African-American justice, he was born in Salem, Virginia, and grew up in Lexington, attending the segregated Lylburn Downing School. Shaw received his bachelor's degree from West Virginia State College and his law degree from the Howard University School of Law. He served in the Korean War. In 1957, he began teaching law at Florida A&M University, and in 1960 started private practice and served as assistant public defender. After holding legal positions for the state of Florida, including head of the capital crimes division and adviser to the grand jury, he re-entered private practice in 1972 with the firm of Harrison, Finegold and Shaw. In 1979, he was appointed to the First District Court of Appeals, and in 1983 to the Florida State Supreme Court. He served as chief justice from 1990 to 1992 and retired from the bench in 2003.

### William W. Blanton Jr. '53, '55L,

of Southampton, New York, died on Nov. 13, 2015. He worked at J. Walter Thompson Advertising and later sold residential real estate. Blanton belonged to Phi Gamma Delta.

William M. Hollis Jr. '53, of Blue Bell, Pennsylvania, died on Nov. 13, 2015. He was a Fulbright Scholar. He served in the Army before becoming a professor of English at Dartmouth, and a professor of humanities at Drexel University.

Hayes C. McClerkin Jr. '53, of Texarkana, Arkansas, died on Jan. 6, 2015. He served in the Navy. He was an attorney and a member of the Arkansas House of Representatives and served as Arkansas speaker of the house. He belonged to Beta Theta Pi.

Dr. B. William Sheridan Cabell IV '54, of Norfolk, Virginia, died on Sept. 1, 2015. He was dentist to the seven original astronauts of Project Mercury and practiced orthodontics in Norfolk. He belonged to Pi Kappa Alpha.

James C. Conner '54, of Newport News, Virginia, died on Nov. 19, 2015. He practiced law and coached high school lacrosse. He belonged to Beta Theta Pi.

Joseph P. Kilgore '54L, of Amherst, Virginia, died Aug. 14, 2015, in Richmond. He served in the Army with the 64th Tank Battalion. He owned Amherst Realty and Insurance Co. and practiced law in Amherst. He served as assistant trial justice in Amherst County and judge in the town of Amherst. He was uncle to James D. Settle '68 and cousin to Donald E. Earls '71L.

L. David Linn '54, of Honolulu, Hawaii, died on Sept. 17, 2015. He served in the Army and worked for Allstate Insurance Co. He belonged to Pi Kappa Alpha.

The Hon. Patrick D. Sullivan '54, '58L, of Indianapolis, Indiana, died Oct. 1, 2015. He served in the Navy during the Korean War. He was the longest-serving judge in the court of appeals in Indiana. Sullivan belonged to Sigma Chi.

Dr. Robert I. Thomas '54, of Tucson, Arizona, died on Nov. 27, 2015. He had a general surgical practice and served as the deputy medical examiner for Frederick County. He was president of the Frederick Co. Medical Society, former chief of the medical staff at Frederick Memorial Hospital and a member of the board of trustees of Frederick Memorial Hospital. He belonged to Phi Kappa Sigma.

William W. Farrar '55, of Pompton Plains, New Jersey, died on Dec. 16, 2015. He served in the Navy aboard

the U.S.S. Los Angeles and the U.S.S. Worcester. He was a litigator for U.S. Fidelity & Guaranty. He belonged to Delta Tau Delta.

John R. Kaiser '55L, of Wilmington, Delaware, died on Jan. 8. He served in the Navy and founded Kaiser Yachts to design and build semi-custom cruising sailboats. He belonged to Sigma Phi Epsilon and was uncle to Nicholas J. Kaiser '83L.

Robert D. Whitaker '55, of Tampa, Florida, died on Jan. 4. He taught chemistry at W&L and the University of South Florida. He belonged to Kappa Alpha and was father to Barrington P. Whitaker '85.

Frank M. Guenther '56, of Dallas. died on Oct. 29, 2015. He served in the Marine Corps Reserves and was a health insurance broker. He belonged to Phi Gamma Delta and was cousin to William T. Wheeler '62.

E. Duncan McCarthy '56, of New Orleans, died on Dec. 10, 2015. He served in the Navy. He was a printer, photographer, journalist, ad man, Boy Scout leader, sailor and amateur radio operator. He belonged to Lambda Chi Alpha and was brother to Samuel M. McCarthy '59.

William R. Yager '56, of Sacramento, California, died on Oct. 1, 2015. He served in the Army and then worked for the state of California, retiring as a civilian staff manager with the highway patrol. He belonged to Sigma Nu.

### Richard G. Anderson '57, '59L,

died on Sept. 16, 2015, in Daleville, Virginia. He was elected to Phi Beta Kappa, Omicron Delta Kappa and Sigma Delta Chi journalism fraternity and served on the University Publications Board, where he was president. He served on the Moot Court team, the Law Review and the board of governors of the Student Bar Association. He was vice president of his law class and a member of Phi Delta Phi legal fraternity. He served in the Judge Advocate General's Corps and Army Reserve and worked at the family law firm in Annapolis, Maryland. He belonged to Pi Kappa Phi. He was brother to Marvin Anderson '53, '55L.

### Louis W. Hodges, Knight Professor of Journalism Ethics Emeritus

Louis Wendell Hodges, the John S. and James L. Knight Foundation Professor of Journalism Ethics Emeritus, died Feb. 8. He was 83. Hodges taught religion and ethics at W&L for 43 years.

"With his thoughtful and visionary incorporation of ethics into all aspects of our liberal arts curriculum, Lou embodied principles and values that we hold dear at W&L," said President Ken Ruscio '76. "He made a lasting impact that we will uphold and build upon for years to come."

Lou Hodges was born on Jan. 24, 1933, in Eupora, Mississippi. He obtained a B.A. in history from Millsaps College (1954) and a B.D. (1957) and Ph.D. (1960) in theological studies from the Duke Divinity School at Duke University. His dissertation was "A Christian Analysis of Selected Contemporary Theories of Racial Prejudice."

In 1960, Hodges started out at W&L teaching religion; he became the Fletcher Otey Thomas Professor of Bible in 1987.

In 1975, he expanded his sphere of interest to found and direct the Society and the Professions Program, which allowed undergraduates in business, journalism, law and medicine to study applied ethics. As part of that program, he started annual two-day institutes that brought practitioners in those four areas to campus to work together with students on case studies. The institutes often featured keynote speakers of national renown, and those lectures were published in an annual volume. He also established the Summer Institute for Executives, which related the humanities to contemporary business issues and their ethical implications.

After the John S. and James L. Knight Foundation awarded an endowed professorship to Washington and Lee, Hodges joined the Department of Journalism and Mass Communications; he became the first holder of that



professorship in 1997. He retired in 2003.

Among his many professional involvements were the Association for Education in Journalism, the Society of Professional Journalists, the American Society of Christian Ethics, and Investigative Reporters and Editors.

In 1969, he published a book, "The Christian and His Decisions: An Introduction to Christian Ethics," co-authored with Harmon L. Smith. He contributed articles and reviews to such publications as Religion in Life, Youth Teacher and Counselor, Christian Advocate and The American Review. He served on the editorial board of the Journal of Mass Media Ethics.

At W&L, he served on committees that encompassed such topics as the curriculum and coeducation, and advised the University Fellowship of Christian Concern and the University Christian Association. He was faculty advisor to the latter group in 1961, when its plan to invite Dr. Martin Luther King Jr. to campus was rejected by the Board of Trustees.

He had been a Gurney Harris Kearns Fellow in Religion at Duke University; a University Fellow at the University of Virginia, studying Asian religion; and a fellow at the Hastings Center, which focuses on bioethics and the public interest. While holding a J. William Fulbright Lectureship at Osmani University, in Hyderabad, India, he lectured on the ethics of journalism at 14 Indian universities. In 1986, he won a Fellowship for Excellence in the Teaching of Journalism Ethics from the Poynter Institute for Media Studies.

Hodges served on the Virginia State Advisory Committee to the U.S. Commission on Civil Rights from 1968 to 1974; chaired the Lexington-Rockbridge Council on Human Relations from 1965 to 1968; and served as first vice president of the board of directors for the Lexington-Rockbridge United Fund in 1972.

He served as president of the Rockbridge Area Housing Corp. from 1968 to 1974, the organization responsible for the low-income housing development on Diamond Hill known as Thompson Court. Hodges also advised local citizens during the establishment of the Rockbridge Area Hospice.

Hodges also was an avid hunter and skilled gunsmith and thoroughly enjoyed beekeeping. An ordained Methodist minister, he performed many weddings and funerals and served as a guest pastor in churches throughout Rockbridge County.

For W&L's baccalaureate address in 1982 — one of several that he delivered — Hodges talked to the graduating seniors about faith. "It is . . . our faith at Washington and Lee . . . that knowledge is never merely an end in itself. Knowledge is useful and must be used as an essential means to meet human needs."

He is survived by his wife of nearly 62 years, Helen Davis Hodges; his sons, John David Hodges (and his wife, Linda, and her children) and George Kenneth Hodges (and his wife, Nina, and their daughter, Christine); seven great-grandchildren; and four greatgreat-grandchildren.

James G. Holloman '57, of Vinton, Virginia, died on Nov. 17, 2015. He served as a radar man in the Navy. He worked in ministry for 47 years in the Virginia Conference of the United Methodist Church.

Charles E. Nolte III '58, of Severna Park, Maryland, died on Dec. 1, 2015. He belonged to the Reserve Officers Training Corps and served two years in the Army. He worked for Leaman Co./KLF Food Brokers, becoming CEO, partner and owner. He was a past president of the Baltimore/Washington Food Brokers Association and the Grocery Manufacturers Representatives. After retirement, he sold residential real estate. He belonged to Pi Kappa Phi.

The Hon. Thomas D. Frith Jr. '59L, of Blacksburg, Virginia, died on Aug. 17, 2015, in Roanoke. He served in the Army in Korea. He had his own law practice in Blacksburg and was chief district court judge for the 27th Judicial District. He was father to Thomas Frith III '82L and grandfather to Thomas Frith '10, '15L and Hugh Frith '13.

Paul Bargamin III '60L, of Richmond, died on June 16, 2015. He served in the Navy and retired after a career with Travelers Insurance.

Charles W. Springer '60, of Menifee, California, died on Oct. 9, 2015. He served in the Army in Korea. He worked for Syntex Corp.; for Manufacturers Hanover Trust Co's international division; for Sun Financial Group; and for Plantronics Inc. He belonged to Sigma Chi.

Dr. John R. Ambrose '61, of Gainesville, Florida, died on Oct. 8, 2015. He taught in the Department of Materials Science and Engineering at the University of Florida. He belonged to Lambda Chi Alpha.

John C. Towler '61, of Kitty Hawk, North Carolina, died on Dec. 16, 2015. He served in the Army, including a tour of duty in Korea. He had a law practice in Roanoke, then pursued a writing and acting career in Los Angeles, appearing in "Battlestar Galactica," "T.J. Hooker" and "The Fall Guy." He also worked in advertising. He belonged to Delta Tau Delta and was brother to William A. Towler III '58.

John W. Boyle Jr. '62 of Roanoke, died on Dec. 31, 2015. He was a banking executive with First & Merchants, Sovran/C&S and First American Bank. He belonged to Lambda Chi Alpha. He was brother-in-law to William J. Lemon '55, '59L; uncle to Stephen W. Lemon '84

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and Sarah Lemon Ludwig '86L; and great uncle to Allison M. Lemon '11 and Laura B. Lemon '16.

Robin M. Dingwall '62, of Plano, Texas, died on Aug. 27, 2014. He belonged to Sigma Nu.

Hugh K. Paton Jr. '62, of Peaks Island, Maine, died on Dec. 30, 2015. He was an executive with Bankers Trust Co. and a financial consultant. and later worked at L.L. Bean.

### A. Judson Babcock '63, of

Edwards, Colorado, died on Oct. 1, 2015. He served in the Marines. He worked in real estate development. He belonged to Sigma Alpha Epsilon and was brother to William R. Babcock '67.

Robert C. Browne '63, of Danville, Kentucky, died on Oct. 8, 2015. He belonged to Sigma Phi Epison and was cousin to Thomas E. Bruce '40.

Tain P. Tompkins '64, of McLean, Virginia, died on Jan. 3, 2015. He joined the diplomatic corps, serving in Vietnam, Portugal, Lebanon, Zimbabwe, London, Australia, Barbados and Israel. He also was a fellow at the Institute of Politics at Harvard University; a staffer for Rep. Les Aspin; a member of the Royal College of Defence Studies in London; and a diplomat-in-residence at the University of Texas. After retiring, he worked as an investments broker-dealer with American Express and on his own. He belonged to Phi Gamma Delta. He was father to Ann L. Tompkins '05 and cousin to John F. Tompkins '78.

Alexander P. Rasin III '65, of Chestertown, Maryland, died on Dec. 19, 2015. He served in the Army before pursuing a legal career. He joined his father's legal practice, now known as Rasin & Wootton. He spent many years in board roles with the Peoples Bank and Peoples Bancorp Inc. He had been the attorney for the town of Galena, chairman of the Chestertown Ethics Commission, president of the Eastern Shore Land Conservancy and a board member of the Mid-Shore Community Foundation and the Historical Society of Kent County. He also was elected Kent County commissioner for three terms. He belonged to Phi Kappa Sigma.

Brian J. Curtis '66L, of Woburn, Massachusetts, died on August 30, 2015.

Thomas J. McCarthy '67, of Pulaski, Virginia, died on Nov. 1, 2015. He served in the Army Reserves. He was an attorney for Pulaski County and belonged to Sigma Chi.

Dr. Paul C. Atwater '68, of Sandy Springs, Georgia, died Sept. 30, 2015. He specialized in otolaryngology and practiced at Piedmont Hospital. He was a founding member of ENT of Georgia and served as president of the Metro Atlanta Society for Otolaryngology, Head and Neck Surgery. He was brother to John S. Atwater '66 and uncle to Thomas B. Atwater '02 and Laura A. Ewing '04. He belonged to Kappa Sigma.

Frank B. Brown '69, of Brooktondale, New York, died on Sept. 14, 2015. He served in the Marines. He spent most of his career with Brown Conservators and was the preserving technician for Mann Library at Cornell University. He belonged to Pi Kappa Phi.

T. Gardner Austin '70, of Louisville, Kentucky, died on Oct. 19, 2015. He was a psychologist, a writer and a musician.

### Christopher R. Herchold '70, of

Scottsdale, Arizona, died on Jan. 6. He served in the Army in Germany and Korea. He was an insurance and annuity salesman. He belonged to Phi Gamma Delta and was brother to Kazimierz J. Herchold '68.

Jerome E. Kelly '74L, of Alexandria, Virginia, died on Sept. 19, 2015. He served in Germany and was deployed to Vietnam. He received the Bronze Star for Valor with Oak Leaf Cluster and a Purple Heart. After law school, he completed his active duty career in the Judge Advocate General Corps and later was a civilian employee with the Department of the Army at Ft. Belvoir, Virginia.

Emmett G. Leslie III '74, of Lexington, died on Nov. 12, 2015. He retired as head of sales at Mohawk Industries. He belonged to Phi Gamma Delta.

John L. Gray Jr. '76, of Atlanta, died on Oct. 3, 2015. He taught English at Woodward Academy, then pursued a career in corporate communications, public relations and marketing.

Frederick C. Westphal '77, of Rocky Mount, North Carolina, died on Oct. 11, 2015. He worked with Exxon as a uranium field geologist.

John S. Hudson '78, of Orlando, Florida, died on Oct. 21, 2015. He served in the Army as a military intelligence officer, with posts overseas and at the Pentagon, and during Desert Storm. He also worked for MCI Worldcom (later Verizon). A member of the W&L Athletic Hall of Fame, he was the university's first NCAA national champion, winning the 500and 1,650-yard freestyle. He finished second in both the national 500 and 1,650 in 1975 and 1977, and remains one of the few W&L athletes to earn the distinction of national champion. In recent years, he swam in masters competitions. He belonged to Sigma Nu.

Robert H. Weinstein '78L, of East Hartford, Connecticut, died on Dec. 10, 2015. He practiced law with Weinstein & Associates for more than 30 years.

Scott W. Hood '79, of Amelia Island, Florida, died on Oct. 31, 2015. He owned and operated Gator Bait Golf Balls and worked at the Amelia Island Plantation. He belonged to Pi Kappa Alpha.

Robert V. Sisk Jr. '81, of Advance, North Carolina, died on Nov. 12, 2015. He spent his career with Piedmont Engineering Corp. and The Hollingsworth Companies. He belonged to Phi Kappa Sigma.

Kevin J. Davidson '88, of Warson Woods, Missouri, died on Sept. 16, 2015. He formed the Zevan & Davidson Law Firm and served on the board of governors of the Missouri Association of Trial Attorneys. He belonged to Sigma Chi.

Caroline J. Stalker '96, of Richmond, died on Dec. 31, 2015. She practiced law with McGuire Woods LLP, and worked for the House Courts of Justice Committee.

### Elizabeth Haynie Heaton '11, of

Atlanta, died on Oct. 17, 2015. Liza made national news with her 2014 wedding and her campaign, Love for Liza, to raise money for research into synovial sarcoma, a rare cancer. She had worked for Legg Mason Capital Management. She belonged to Kappa Kappa Gamma. She was wife to Wyatt Heaton '09 and sister to Ann Marie Haynie '13.

Carolyn Wicks Black died on Nov. 21, 2015. She worked as a full-time cook in Dining Services for 18 years until her retirement in 1997, and as a part-time cook in the sorority houses from 2001 until her death.

**Sharon Edwards**, who worked at W&L from 1988 to 2005 as administrative assistant to the treasurer and assistant to the university architect, died on Nov. 28, 2015. Her husband, Earl T. Edwards Jr. '69, a longtime systems engineer at W&L, died in 2014.

Kathleen H. "Kitty" Dunlap, who retired from W&L in 2010 after 50 years, died on Dec. 2, 2015. She began in 1959 as the administrative assistant for the Military Science Department and the ROTC program. From 1988 to 2008, she worked at Lee Chapel and Museum as a docent and a gift shop attendant. From 2008 to 2010, she served as the Washington Hall hostess. In 2009, Miss Kitty, as everyone called her, gave W&L a spruce tree that she had received as a seedling at the university's 250th anniversary celebration, in 1999. The tree is now planted near Lee Chapel.

### **Charles Marvin Lewis Conner**

Sr., who worked at W&L for 27 years, died on Dec. 31, 2015. He began in 1967 as a carpenter's helper in Buildings and Grounds. He moved to the Mail Room in 1977 and worked there until his 1994 retirement.

Bessie Mae Camper, who worked as a custodian from 1980 until retiring in 2001, died Jan. 18. She handled the Woods Creek Apartments, then Leyburn Library, and finally Lee House, working with the Wilson family and the Elrod family. Her late husband, Carl Camper, also retired in 2001.

### Michael H. Monier '62, Trustee Emeritus

Michael Harrison Monier '62, a trustee emeritus, died on March 9, at age 75. A resident of Wilson, Wyoming, he was president of MHM Associates and co-founder and managing director of Woodhaven Investors Inc., Landmark Management Inc. and Samson & Monier Associates Inc., independent investment advisors in venture capital, real estate, leveraged buyouts, cable television and agriculture. Prior to founding these firms, he worked at Citibank from 1962 to 1970 and at United States Trust Co. from 1970 to 1972. He served on the boards of several private corporations.

Monier, who held a B.S. in commerce, served on the Board of Trustees from 2001 to 2009. During his time at W&L, he played baseball and basketball and was a member of the Delta Tau Delta social fraternity. An active alumnus and generous benefactor, he served on the campaign cabinet for the On the Shoulders of Giants Capital Campaign; led and participated on his class committees for several reunions; served as a SPEAK volunteer; and belonged to the George Washington Society.

He and his wife, Carolyn, were particularly supportive of the Shepherd Program for the Interdisciplinary Study of Poverty and Human Capability. They also donated to a variety of charities with educational, environmental and medical goals.

An avid fly fisherman, Monier pursued his passion both nationally and internationally and assembled an extensive private collection of fly-fishing art. He is survived by his wife of 52 years, Carolyn Monier; his daughters, Brett Giuliano and Nicole Monier; and four grandchildren.





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### Sidney Coulling '46, S. Blount Mason Jr. Professor of English Emeritus

Sidney Mathias Baxter Coulling III '46, the S. Blount Mason Jr. Professor of English Emeritus, died on Feb. 22, at Kendal at Lexington. He had just celebrated his 92nd birthday. He taught here for 35 years, from 1956 to 1991.

"When I think of Sid Coulling, I remember that he was called 'the heart and soul' of W&L by our former president John Wilson," said President Ken Ruscio '76. "That is the perfect description. And Sid was one of the finest teachers who ever graced a classroom at Washington and Lee."

PHOTO BY PATRICK HINELY '73

Coulling was born on Feb. 13, 1924, in Bluefield, West Virginia, and grew up in Tazewell, Virginia. He earned a B.A. in English from W&L (1946) and an M.A. (1949) and Ph.D. in English (1957) from the University of North Carolina. As an undergraduate, he belonged to Pi Kappa Alpha. He served in the U.S. Army from 1943 to 1946.

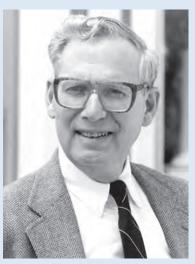
A scholar of Victorian literature and of British poet Matthew Arnold, he taught at Florida State University and the University of Maryland before returning to W&L.

Coulling was named the S. Blount Mason Jr. Professor of English in 1983, and chair of the English Department the same year; he served as chair for three years.

He wrote a book, "Matthew Arnold and His Critics: A Study of Arnold's Controversies" (1974), and many articles, mostly about Arnold, which he published in such journals as The Review of English Studies, Studies in Philology, Victorian Studies, Studies in English Literature and The British Studies Monitor. He also contributed many book reviews to the Roanoke Times.

He belonged to Phi Beta Kappa, the Modern Language Association of America and the National Council of English Teachers.

At W&L, Coulling coordinated a five-year program, partly funded by the National Endowment for the Humanities and the Council on Library Resources, to increase the familiar-



Upon his 1991 retirement, Sid Coulling's English Department colleagues Ed Craun and Dabney Stuart wrote: "There used to be a podium standing in Payne 21 on which the following graffito had been scrawled: 'Sidney Coulling taught God the English language.' . . The quotation captured well both Sid's deep commitment to literature and language and the even deeper admiration in which three decades of students have held him. . . His is a voice which is listened to with respect by Victorian scholars all across the land."

### HONORS FOR SID COULLING

1972: Ring-tum Phi Award

1982: Honorary membership, Omicron Delta Kappa

1986: Dr. William Webb Pusey III Award from the Executive Committee

1986: Sidney M.B. Coulling Prize in English, established by William C. Porth P'78

1989: Outstanding Faculty Award from the State Council of Higher Education in Virginia

1993: Sidney M.B. Coulling Scholarship Endowment, established by the estate of Mary Esther Streng

ity of students and faculty with the resources of the university's library. He also served as president of W&L's Phi Beta Kappa chapter, as chairman of the board of Shenandoah:

The Washington and Lee University Review, on the executive committee of the faculty, and on the president's advisory committee.

Coulling contributed to the Lexington community as well, with service on the board of directors of Stonewall Jackson Hospital, including a year as board president. He belonged to the Fortnightly Club and was a longtime member of the Lexington Presbyterian Church, where he served as a deacon and an elder.

In 1977, Coulling spoke to the W&L Richmond alumni chapter about the importance of professors' pursuing their own research interests. "I think it's good for me to be on leave, and good for my students; they're never the last to get the point. Seeing me go daily to my office, not to prepare for classes but to engage in my harmless and esoteric study, they gain a new sense of Washington and Lee's commitment to the pursuit of knowledge."

In 2010, he again demonstrated that commitment when he gave the opening address at Alumni Weekend, "W&L's Legacy of the Past." The Class of 1960, celebrating its 50th reunion, had invited their former professor to speak; the class and Coulling had both begun their careers at W&L in 1956. At age 86, he gave a witty and eloquent speech — from memory, without notes. (You can watch it at www2.wlu.edu/x48273.xml.)

His uncle was Sidney M.B. Coulling Jr. 1916L; his brother was the late Louis Roberdeau Coulling '43, '49L.

Coulling is survived by his wife of nearly 58 years, Mary Greenwood Price Coulling, whom he married on June 23, 1958; their children, Margaret Coulling Miller (Brock), Anne Baxter Coulling, former editor of this magazine (Dr. Timothy McMahon '87) and Philip Coulling (Sandra Hayslette); and six grandchildren, Nathaniel Tracey-Miller, Rebecca Miller, Elizabeth Miller, William McMahon, Mary Catherine McMahon and Maria Celeste Hayslette.

# Washington and Lee University **Annual Financial** Report, 2014–2015

Figures are as of June 30, 2015, unless otherwise specified.

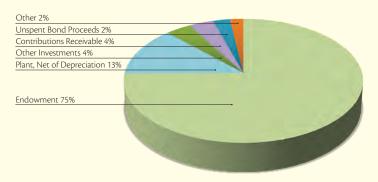
## Highlights

- Total endowment assets and funds held in trust by others ended the fiscal year at a new high-water mark of \$1.471
- Endowment (including funds held in trust by others) per student increased to approximately \$651,000. At the start of the capital campaign, Honor Our Past, Build Our Future, this figure was just \$471,000. In other words, this increase in value of 28% has been captured in just the last seven years.
- The university approved the smallest percentage increase in tuition and fees in the last 55 years, 1.79%.
- Completed the renovation of Graham-Lees Hall while beginning work on the Center for Global Learning, the upperdivision housing project, the natatorium, the second phase of Law School renovations, and the upgrade of the Liberty Hall fields. All of these projects were integral elements of the strategic plan.
- The Annual Fund reached a new high for funds raised at \$10.04 million, with undergraduate alumni participation at 54.2%. Over the campaign, the Annual Fund grew from \$6.3 million to this new benchmark level of \$10 million.
- The campaign not only reached but blew by the goal of \$500 million with a final total of \$542.5 million, a \$300 million increase from the last campaign.
- University grants and scholarships were awarded to 50% of the undergraduates. Set new record number of students reached with institutional grant and scholarship support at 941 undergraduates. The percentage of undergraduates with university grants or scholarships has increased from 39% to 50% over the last seven years.
- Undergraduate enrollment remained robust with 1,882 full-time students, while the Law School dropped back to 374 students, reflecting the national trend in legal education enrollments.
- The university offered 152 summer Lenfest Grants to faculty to pursue their research and scholarship, 11 full-year Lenfest Sabbaticals, 64 Johnson Opportunity or Enhancement grants to students for research or other experiential opportunities, and over 120 additional grants to students for summer research or internships.

### **ASSETS**

W&L experienced continued growth in assets. From \$1.918 billion, they grew to \$1.966 billion. In the past five years, they have grown by \$575 million. Two areas have led this growth: endowment and physical facilities (Figure 1).

FIGURE 1 **Assets—June 30, 2015** \$1.966 Billion



**ENDOWMENT:** It comprises gifts held in the investment pool and Trusts Held by Others. The aggregate endowment dipped slightly to \$1.471 billion (Figure 2).

FIGURE 2 **Endowment Value (\$ Millions)** June 30



This was a decrease from \$1.478 billion. Investment returns for the internally managed endowment moderated, yielding a 4.73% return. This, coupled with the inflows of gifts, offset the allocation from endowment for operating support of \$43.8 million. The market value of Trusts Held by Others declined by \$28.3 million, while this asset still distributed \$12.5 million in operating budget support, an increase of \$900,000.

The internally controlled endowment stood at \$1.048 billion, an increase of \$21.6 million. Changes reflect gifts and additions, distributions for spending and appreciation from the underlying investment funds. Gifts infused \$14.6 million, and investment income and net appreciation contributed \$50.9 million, while distributions for spending

Returns on a nominal basis for endowment funds with external managers fell short of the long-term expected return (4.7% versus

7.5%). This return, while falling short of our benchmark return target, still places us in the top third of endowments for one-year performance. The annual return for the 10-year period ending June 30, 2015, of 7.36% places the endowment in the top 30% of endowment performance (both statistics as measured by the Mellon Trust Endowment Universe). If the long-term goal of endowment management is to achieve equitylike returns at lesser volatility, then we believe that the Investment Committee has achieved that result, since the endowment over the past 37 years has bettered the S&P 500 by 1.39% on an annual compounded basis, and on a trailing five-year basis has an observed annualized volatility of less than half the Global 60/40 benchmark portfolio.

PHYSICAL FACILITIES: These projects are funded through fundraising, debt and, to a much lesser extent, allocations from operations. Investment in facilities will continue to be structured to meet strategic objectives. The upper-division housing project will be completed for fall 2016, and the natatorium will open in 2016-17, as will the Center for Global Learning. In 2016–17, we will begin the renovation of the final building on the Colonnade, and move into more in-depth planning for the Warner facility rebuild, with significant improvements for Doremus.

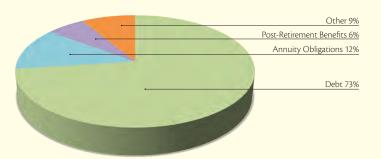
The campaign ended with the goal met for the Colonnade projects, as well as the many other projects outlined earlier in the report. Debt also plays a role in our ability to invest in facilities. The debt issues of 2013 for \$35 million and 2015 for \$45 million of new money debt will be required to fund the majority of the residential improvements and expansion. At June 30, 2015, the university held \$51.1 million in unspent bond proceeds, which will be converted into physical facilities over the next two years.

**CONTRIBUTIONS RECEIVABLE:** There were new commitments and gifts, many in the form of multi-year pledges. These play a vital role in aiding our planning efforts to ensure that we can match timing of implementation of a strategic initiative with the funding that will support it. Contributions receivable were valued at \$73.5 million, up from \$49.0 million, reflecting the strong finish and support for the campaign.

**OTHER INVESTMENTS:** These are primarily split-interest arrangements by which a donor gives money to invest and manage. The donor receives an income interest for a specified period of time, after which W&L receives the remainder. These totaled \$52.2 million, a drop from \$77.1 million. This reduction was expected as one large lead trust matured during the year, and that principal balance was distributed to the beneficiaries.

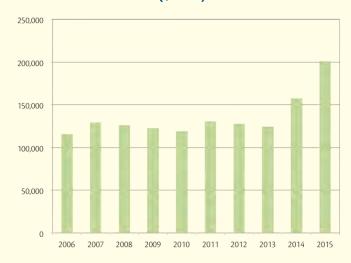
### LIABILITIES

FIGURE 3 Liabilities—June 30, 2015 \$276.0 Million



**DEBT:** Our largest liability is long-term debt incurred to support capital building projects. Over the past three years, the university has taken on more debt primarily to fund elements within the strategic plan that were not deemed strong fundraising candidates (Figure 4). In spring 2015, the university issued through the Virginia College Building Authority two series of bonds that yielded \$51.9 million. Of those proceeds, \$6.5 million were dedicated to advance-refund a portion of the 2006 bonds, with the balance to provide funding for the upperdivision housing project, Liberty Hall Field improvements, renovation of Woods Creek Central apartments, renovations of Davis Hall to accommodate the Student Health Center and Information Technology Services, and a small allocation toward the natatorium. This has raised the outstanding long-term debt balance to \$201.2 million. Over the past year, the university made \$1.9 million of payments toward principal, exclusive of the advanced refunding, and cash paid for interest totaled \$7.7 million. Outstanding debt was composed of eight different instruments, all tax-exempt issues through either the Virginia College Building Authority or the Lexington City Industrial Development Authority. Of the outstanding debt, 85% is fixed rate and 15% is variable rate.

**FIGURE 4** University Outstanding Debt as of June 30 (\$000s)



As of this writing, our debt is rated Aa2 and AA by Moody's and S&P, respectively. Both ratings reflect a stable outlook from the agencies and reflect their evaluations of the university's financial health and its ability to repay its obligations.

With the 2013 and 2015 debt issues, the university is unlikely to add to its debt profile in the near term. While much of the new debt will be supported from additional housing revenues when the upper-division housing is occupied, annual debt service will climb toward the upper limits of the range for debt service as outlined in the university's Debt Policy.

**FUTURE ANNUITY PAYMENTS:** The split-interest instruments create a liability of \$34.3 million future payments to the donor. The university welcomes an increasing liability in this area, since it reflects a growing deferred-giving program, which will lead to greater financial support in the future.

**POSTRETIREMENT BENEFITS:** The university has maintained a postretirement health benefits plan for employees who serve 10 years or more and retire. This commitment creates an annual expense for the program as well as a future obligation. As actuarially calculated, it stands at \$16.8 million, up from \$15.1 million. The university altered this plan for employees hired after April 1, 2003, to a defined-contribution plan. This will lead to an elimination of this obligation over the very long term.

### **NET ASSETS**

- **UNRESTRICTED NET ASSETS:** Can be expended if necessary, and as such, carry the greatest level of flexibility for W&L to meet its long-term obligations. This class increased by nearly \$10.9 million to \$334.4 million.
- TEMPORARILY RESTRICTED NET ASSETS: Fully expendable but restricted by a purpose, time frame for use, or accumulated gains of permanently restricted endowments. These grew to \$455.7 million, an increase of 2.7%.
- **PERMANENTLY RESTRICTED NET ASSETS:** Given by a donor with the express condition that W&L not expend the original value. Instead, the funds are invested, and W&L benefits from the investment return. These funds underpin the endowment and include many of the outside trusts that were established to be managed in perpetuity for the W&L's benefit. The value decreased by \$4 million to \$899.6 million, reflecting the fall in the market value of the Trusts Held by Others.

### **TABLE 1** Summary—Statement of Financial Position June 30, 2015 (\$000s)

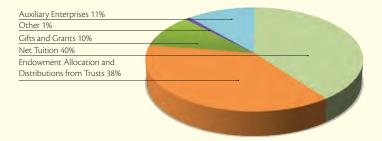
### Assets:

| Assets:                                  |                 |
|--|-----------------|
| Cash and Cash Equivalents                | \$9,054         |
| Accounts and Notes Receivable            | 12,989          |
| Contributions Receivable, net            | 73,471          |
| Inventories                              | 1,301           |
| Investments                              | 1,124,425       |
| Funds Held in Trust by Others            | 423,487         |
| Unspent Bond Proceeds                    | 51,117          |
| Assets Restricted to Investment in Plant | 15,066          |
| Land, Buildings and Equipment, net       | 253,181         |
| Other Assets                             | 1,499           |
| Total Assets                             | \$1,965,590     |
| Liabilities:                             |                 |
| Accounts and Other Payables              | \$11,760        |
| Accrued Compensation                     | 3,860           |
| Student and Other Deposits               | 733             |
| Deferred Revenue                         | 2,502           |
| U.S. Government Grants Refundable        | 1,967           |
| Annuity Obligations                      | 34,257          |
| Asset Retirement Obligations             | 1,241           |
| Capital Lease Obligations                | 1,571           |
| Long-term Debt                           | 201,236         |
| Postretirement Benefit Obligations       | 16,823          |
| Total Liabilities                        | 275,950         |
| Net Assets:                              |                 |
| Unrestricted                             | 334,374         |
| Temporarily Restricted                   | 455,713         |
| Permanently Restricted                   | 899,553         |
| Total Net Assets                         | 1,689,640       |
| Total Liabilities and Net Assets         | \$1,965,590     |
|  | . , . , . , . , |

### **SOURCES AND USES**

While endowment resources make an enormous contribution to the revenue stream, they are not the only revenues available (Figure 5).

FIGURE 5 **University Operating Revenues—2014–15** \$149.3 Million



Tuition and fees remain a vital source of operational support. The last several years can be characterized as modest increases in the sticker price for tuition, while net tuition per student has remained flat, since we have been able to expand financial aid as one of the highest priorities of the strategic plan and capital campaign.

Net tuition revenues held steady at \$59.3 million. This result occurred even with a decline in the number of law students by 11%. On the undergraduate side, the number of full-time students increased by 31 as already high retention rates showed additional improvement. Financial Aid continues to be significantly funded through endowment and gifts (47.1%) and provides access for students who otherwise may not be able to attend, which allows the university to continue to attract the very best students. Table 2 outlines operating results for the year.

### TABLE 2 Summary—Statement of Activities June 30, 2015 (\$000s)

\$101,260

### **Revenues:** Gross Tuition

|  | , ,      |
|--|----------|
| Less donor-funded student financial aid              | (22,694) |
| Less institutionally funded student aid              | (19,231) |
| Net Tuition  | 59,335   |
| Endowment Return Allocated to Operations             | 43,818   |
| Income from Funds Held in Trust by Others            | 12,549   |
| Contributions and Grants                             | 15,337   |
| Auxiliary Enterprises (net of \$2,290 of aid)        | 16,914   |
| Other  | 1,332    |
| Total  | 149,285  |
| Expenses:  |          |
| Instructional  | 70,822   |
| Academic Support                                     | 18,173   |
| Student Services                                     | 13,699   |
| Institutional Support                                | 18,054   |
| Financial Aid  | 3,980    |
| Auxiliary Enterprises                                | 22,016   |
| Other  | 3,086    |
| Total  | 149,830  |
| Operating Deficit                                    | (545)    |
| Increase in Net Assets from Non-Operating Activities | 19,370   |
| Change in Net Assets                                 | \$18,825 |
|  |          |

One must look at three pieces to understand the full commitment to financial aid. Within revenues, financial aid is shown as a reduction of tuition (\$41.93 million); this is also the case with auxiliary enterprise revenues, which reflect an aid discount of \$2.29 million. Finally, within the expenses section, a line item for financial aid totals \$3.98 million. On a combined basis, student financial aid awarded increased by nearly three times the rate of student fees (or 5.9% for student financial aid compared to 2.1% for student fees) to \$48.2 million. All students benefit from a form of financial aid in that costs per student exceed tuition, room, board and fees by nearly \$8,900 (once again, reflecting the impact of philanthropy on our finances).

Endowment distributions, whether from the defined payout formula or allocations from Trusts Held by Others, accounted for 37.8% of the operating revenues, at \$56.4 million. This source has grown in importance as a portion of the revenue stream (Figure 6). As a result, diligence of management of the underlying assets and considerations of payout allocation models are as important, if not more important, than a decade ago. Prior to 2006-07, the university regularly exceeded a 5% payout from the aggregate endowment as measured against the beginning market value. In 2014–15, the endowment allocation to operations translated to a payout rate of 4.39%.

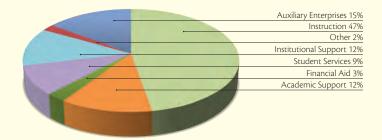
FIGURE 6
Endowment Allocation



Current gifts and grants also play a significant role in the university's ability to provide a robust educational program. For instance, in 2014-15, the Annual Fund exceeded \$10.0 million in total commitments for the first time and reflected an increase of \$721,000. In addition, the university maintained high undergraduate alumni participation, with 54.2% making gifts. These unrestricted gifts underwrite all aspects of university life. In the aggregate, W&L received \$15.3 million in contributions and grants to underwrite operations. If the university had to rely on its endowment to generate the same level of contribution, it would need an additional \$349 million in endowment funds. Of solicitable alumni, 77% made at least one gift to the campaign between 2008 and 2015.

We use these resources to fulfill our core mission — education. As demonstrated in Figure 7, Instruction and Academic Support compose nearly 60% of total expenses. Only 12% of expenditures go toward administration, including fundraising.

FIGURE 7
University Operating Expenses—2014–15
\$149.8 Million



W&L consistently spends a higher percentage of its budget for educational expenses than the peer average (61.5% versus 52.1%). However, the aggregate expenses per student fall below the average expense per student of the peers by \$8,500.

Results from Operations reflect an Unrestricted Operating deficit of \$1.67 million versus an Unrestricted Operating deficit of \$529,000 in 2014. In aggregate, the deficit shrank to \$545,000 from \$3.75 million, reflecting an increase in temporarily restricted assets to underwrite future operations. The university does not formally budget for depreciation expense (\$12.8 million allocated across the functional expenditures in Figure 7). However, we do budget for certain similar types of activities, including principal payments on debt and annual capital projects. In addition, the Board of Trustees approved a change in the Reserves Policy in 2014 that was implemented this past year and, over time, should lead to an increase in the annual allocation to capital reserves, which should be able to substitute for depreciation budgeting. This long-term commitment and solution will help to remedy what has been the main focus for improvement in our financial modeling. We also pursue significant fundraising to support specific projects within the capital program. We believe this comprehensive approach to facilities capital management is a reasonable and thoughtful approach and puts us in a position to avoid a significant accumulation of deferred maintenance.

For the detailed version of this report, see go.wlu.edu/financials-1415.

Coming soon to the alumni magazine: a look at the university's endowment.



# Educating Students for Democracy

BY PRESIDENT KEN RUSCIO '76

ime — and the American voters — will tell if Washington and Lee's 2016 Republican Mock Convention made the correct call when it nominated Donald J. Trump on Feb. 13 at the conclusion of the spirited festivities in Warner Center.

In its story about this year's event, the New York Times called Mock Convention "one of the most meticulous and intriguing predictions of its kind." That's high praise, and well deserved. Now we'll wait until July to learn whether or not the students' painstaking research will improve the impressive record for accuracy — a record that now stands at 19 out of 25.

I didn't envy them their assignment. If ever an election year posed a puzzle for the students — especially after only two primaries — the 2016 Republican race was uniquely challenging. In its final prediction memo, the Mock Con Political Team enumerated all the "ifs" that remain and observed how easily unforeseen circumstances could derail Trump — and the team's bold prediction.

But no matter what eventually happens in Cleveland come July, all of our student participants can claim victory for having successfully completed this ultimate research project — one of the finest expressions of political and civic engagement on any college

As I told the conventioneers in their opening session, what they accomplished during those two days does matter — and it matters in ways they may not fully realize.

We are facing a difficult time in this country. And higher education is facing a difficult time as well.

I believe there are two basic reasons why young men and women go to college. One is to be sure they can contribute to the economy — and in a way that enables them to support themselves and their families. There's nothing wrong with that, and our students seem to do quite well on that front. They work hard. They have much to contribute. They will do well. We are indeed part of a complex economic system, and they need to know how to work within it.

But there's another reason why students attend college. In addition to our place in the complex economic

system, we are also part of an equally complex and extremely challenging democratic political system. We educate citizens and leaders at Washington and Lee, and we prepare them to contribute effectively not just to an economy but also to a democracy — a democracy that pursues, or should pursue, a common good, a democracy that requires sacrifice and compromise, civility and good will, and a concern for the welfare of others, even as its citizens legitimately and aggressively defend their own self-interests.

You don't hear much these days about colleges educating students for democracy. There are no rating systems based on the way in which students have been prepared to pursue their places in our democratic society. But as I looked at the convention hall on that Friday afternoon in February, I did so with incredible pride in each and every one of our students, not only for what they were about to accomplish over the course of the convention but also, more important, with pride in what I know they will accomplish in the years to come — for them, for their families, for our society, for our country. W.

## Celebrating our Annual Fund Class Agents

The W&L Annual Fund relies on a dedicated team of class agents and associate class agents who work tirelessly on behalf of the University each year, connecting with thousands of their classmates. This team is led by Annual Fund Chair Bert Ponder '83 and Young Alumni Annual Fund Chair Charlie Yates '06, '10L. W&L is fortunate to benefit from the energy and passion of this enthusiastic group of volunteers.

Last fall during Five-Star Festival, we honored one of our most outstanding class agents, Dave Berlinghof '55, who retired after eight years of service to the Annual Fund. Dave led his class to a remarkable 97.1 percent class participation rate in giving to the Annual Fund during the 2014-15 fund year. His class won the Richmond Trophy for highest participation in donating to the Annual Fund for six straight years. Dave's devotion to W&L motivated not only his classmates, but also many of his peer class agents. We are indebted to Dave for his many years of excellent volunteer work. Cheers, Dave!

L. to r.: Dennis Cross, Vice President for University Advancement, and Dave Berlinghof'55



Mrs. Lisa McHenry White '92

Mr. John P. Donaldson '92

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\*These volunteers are currently in a milestone reunion year and are serving as a reunion chair or reunion committee member.

The Washington and Lee University

Alumni Magazine

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